

Record Profit but Challenges Ahead

- Another record profit performance for 1H FY2009
- On track to deliver greater than 30% growth in PATMI for FY2009 (vs FY2008)
- Tough economic & market conditions ahead, stimulus package to kickstart economy
- Malaysian banking system strong, with firm support from BNM
- AmBank Group.. FY2009 and beyond
 - ✓ Restructuring completed.. ..getting stronger
 - ✓ ANZ partnership (1 of 14 AA globally rated bank)
 - ✓ Strategies FY10-11: De-risk, Diversify and Dynamic Growth
 - ✓ Well position to deliver medium term aspirations but will take longer



Delivered Another Record Profit Performance

	H1 FY09 1	Change ²
Profit after Tax & MI	RM 433.0 mil	71.0 %
Profit before Tax	RM 599.3 mil	7.0 %
Return on Equity	11.9%	2.0 %
EPS (fully diluted)	15.90 sen	48.9 %
Net NPL Ratio	3.0 %	1.5 %
Net Lending	RM 55,328 mil	11.8 %
Customer Deposits	RM 48,930 mil	7.9 %
CASA	RM 6,494 mil	12.1 %
RWCA	14.1%	0.8 %

Note



¹ H1 FY09 – 1st half of financial year ending 31 March 2009, ie April 2008 – September 2008

² Change – in comparison to 1st half of financial year ended 31 March 2008 (April 2007 – September 2007)

Targeted Loans Growth, Improved Asset Quality, Corporate Restructuring

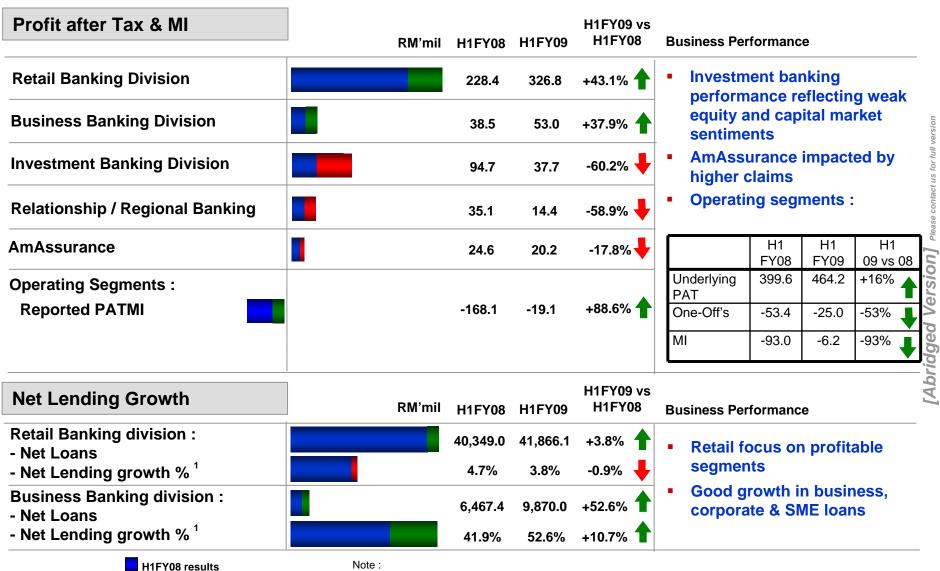
Financials

Corporate evelopments

- Average loans growth of 11.8%
- Average deposits growth of 7.9% with CASA growth of 12.1%
- Asset Quality
 - Net provisions charge down to 0.3%
 - Net NPL ratio down to 3.0% from 4.5%
- Insurance business transformation continues :
 - Segregation of composite license between life and general
 - Specialisation to streamline insurance operations
 - Facilitating entry of new strategic partner into life insurance
 - Negotiating for acquisition of MAA's general insurance business
- Set-up FX & derivatives unit in collaboration with ANZ



Improved PATMI Underpinned by Retail & Business Banking

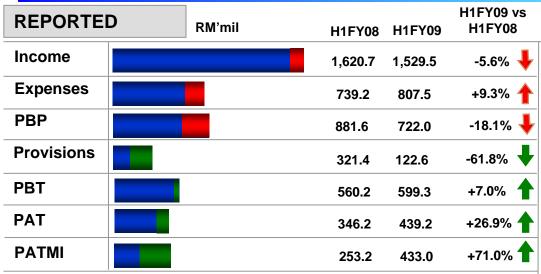




Favourable growth in H1FY09 Unfavourable growth in H1FY09

Growth from September 2007 to September 2008

Sound Profit, despite Income & Expense Pressures



UNDERLY	ING	RM'mil	H1FY08	H1FY09	H1FY09 vs H1FY08
Income			1,552.4	1,560.4	+0.5%
Expenses			721.6	807.5	+11.9% 👚
PBP			830.9	752.9	-9.4% 🕹
Provisions			280.2	120.2	-57.1% 👢
PBT			550.7	632.6	+14.9% 👚
PAT			399.6	464.2	+16.2% 👚
PATMI			392.1	458.0	+16.8% 👚

Business Performance

Underlying:

 Adjusted for one-off's provisioning policy changes, deferred tax write offs etc

Income:

- One off impacts from hedge accounting and acquisitions of - RM 68.3m in H1FY 2009 vs + RM 30.9m in H1FY 2008
- Trading activities RM 84 mil in H1FY 2009 vs + RM 41 mil in H1FY 2008. Both fixed income and equities negative in H1FY 2009
- Investment Banking income adversely impacted by capital market conditions [Abridged Version]
- Retail and Business Banking performances meeting expectations

Expenses:

- Reflects salary adjustments, insurance claims and ongoing investments
- No one off expenses in H1FY 2009
- Cost lower in Q2FY09, -6% vs Q1 FY09

Provisions:

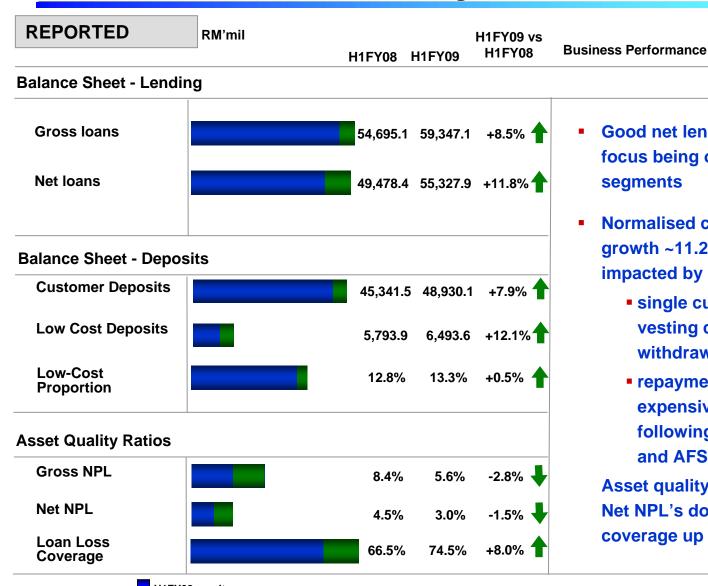
- Lower provisions contributor to profit growth
- Improved credit risk, asset quality, NPL collections and recoveries management

Higher profit partially contributed by minority interest buy-out in January 2008



H1FY08 results Favourable growth in H1FY09 Unfavourable growth in H1FY09

Balance Sheet Fundamentals Looking Good



- Good net lending growth despite HP focus being only on profitable segments
- Normalised customer deposits growth ~11.2% but reported figures impacted by :
 - single customer limits postvesting corporate deposits withdrawal of ~RM1.5b
 - repayment of large more expensive corporate deposits following reduction in our HFT and AFS books

Asset quality continues to improve. Net NPL's down and loan loss coverage up to industry average



Higher Returns and Earnings Ratios



UNDERLYING		H1FY08	H1FY09	H1FY09 vs H1FY08	Business Performance
Profitability Ratios (a	annualised)				 ROE FY 2008 = 12.2%
ROE (post-tax)		15.1%	12.6%	-2.6% 👢	• ROA FY 2008 = 1.11%
ROA (post-tax)		1.02%	1.12%	+0.1%	EPS FY 2008 = 30.7
EPS (fully-diluted, sen)		33.1	33.6	+1.8% 👚	



Improving Margins from Focus on Profitable Segments





Favourable growth in H1FY09

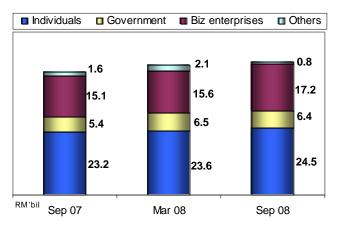
Unfavourable growth in H1FY09

Net Interest Margin includes Net Income from Islamic Banking business, as follows: Reported and Underlying: H1FY08 – 0.60% H1FY09 – 0.65%

² Cost-income excluding insurance claims

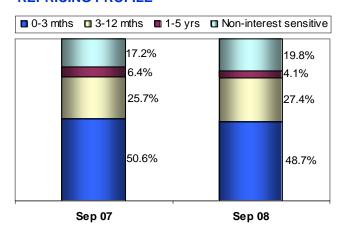
Deposits Composition Continues to Improve

CUSTOMER DEPOSITS BY SOURCES

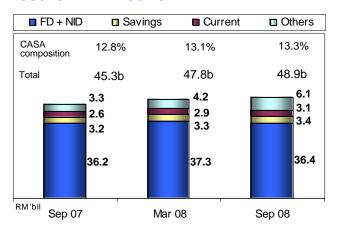


"Sticky" deposits grew by 8% (comprises deposits from individuals and government)

CUSTOMER DEPOSITS: INTEREST REPRICING PROFILE

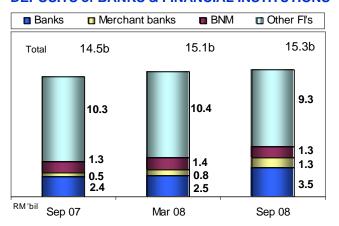


CUSTOMER DEPOSITS BY TYPE



Growth Sept 07 – Sept 08 : Deposits from Customers = 7.9% CASA growth = 12.1%

DEPOSITS of BANKS & FINANCIAL INSTITUTIONS

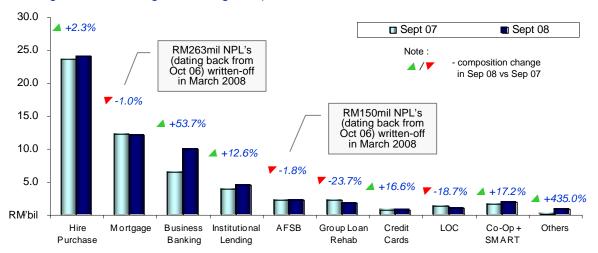




Loans Growth Focusing on Higher Profit Segments

GROSS LOAN MOVEMENT

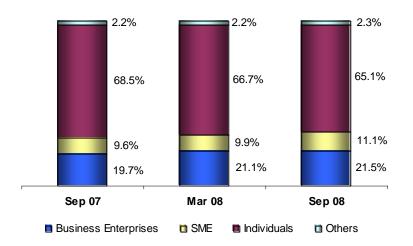
(before netting Islamic financing sold to Cagamas)



Note:

- AFSB Asset Financing & Small Business (includes equipment financing and financing for small-medium enterprises)
- Coop Personal financing to government servants via cooperatives
- 3 SMART Share margin financing
- Others comprise Institutional Lending, Group Loan Rehabilitation, AMCB

GROSS LOANS by CUSTOMER TYPE



GROSS LOANS by INTEREST RATE

RM'bil	Sep-07	Sep-08
Fixed rate	62%	60%
Variable rate	38%	40%

Note:

Fixed Rate comprises mainly hire purchase receivables, and other fixed rate loans Variable Rate comprises BLR-plus, cost-plus and other variable rate loans

Note:

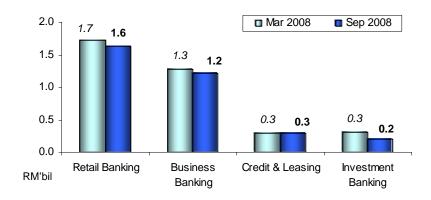
Business Enterprises comprises domestic business banking and SME comprises domestic small medium enterprises

Others include other non-bank financial institutions, government & statutory bodies, other domestic and foreign entities

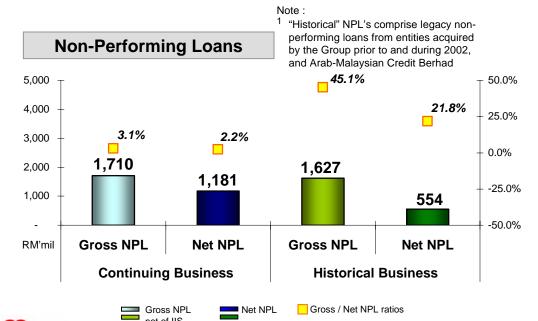


Asset Quality Continues to Improve

Gross NPL by Segments

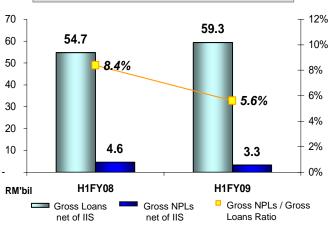


Loan Loss Coverage: H1FY08 (66.5%); H1FY09 (74.5%)

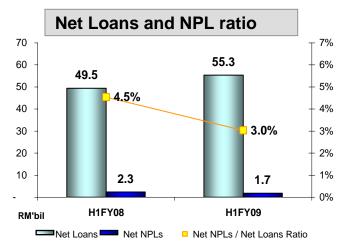


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Gross Loans and NPL ratio



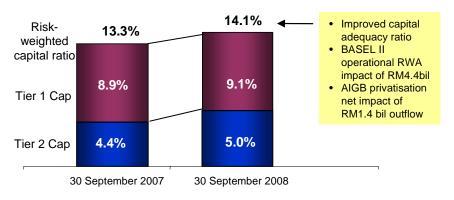
(before deducting Islamic loans sold to Cagamas)





Stronger Capital Base, Capacity to Grow

Capital adequacy ratio – AMMB Holdings



Capital adequacy 1H FY09 computed under Basel II

Capital base - AMMB Holdings

RM'b	30 September 07	30 September 08
Tier 1 Capital	7.34	8.37
Less:		
Goodwill	0.53	1.73
Deferred tax assets - net	0.75	0.46
Total Tier 1 Capital	6.06	6.18
Tier 2 Capital	2.98	3.43
Less: Restriction on borrowing	-	-
Capital Base	9.04	9.61

RWA 67.75 68.22

Capital ratio by legal entity

		I Base September 08 RM' b		ted Assets September 08 RM' b	Tier 1 R September 07			A Ratio September 08
Aminvestment Bank (Note 1)	2.34	0.44	15.65	2.20	11.9%	19.5%	15.0%	19.8%
AmBank (M) + AMIL (Note 2)	4.55	6.38	40.02	52.51	7.5%	8.3%	11.4%	12.2%
Amislamic	1.44	1.63	9.77	10.80	9.2%	9.8%	14.8%	15.1%
AmBank (M) Group	5.97	8.59	49.81	63.31	6.3%	8.4%	12.0%	13.6%

Note 1: Excludes AMIL in the current financial year as AMIL became a wholly-owned subsidiary of AmBank in April 2008.

Note 2: Includes AMIL in the current financial year as AMIL became a wholly-owned subsidiary of AmBank in April 2008.



^{*} Tier 2 capital decrease due to redemption of subordinated term loans

Economic and Market Conditions are Getting Tougher

- Real GDP forecast for 2009 at circa 3%
 - → Rebound expected during late 2010
- Inflation may ease to circa 3% for 2009
 - Consumers adjust to higher costs of living
 - → Subject to falling commodity prices
- Lending growth projected to taper off to circa 5% in 2009
 - → 6% 8% p.a. and gradually rising thereafter
- BNM OPR to reduce to 3.0% in 2009 to stimulate economic growth
 - → 50 bps increase in 2010
- BLR reduction to 6.25% for 2009
 - → 50 bps rise alongside OPR in 2010
- RM currently weakening against USD
 - Projected to strengthen to 3.40 by end 2009

Source: Internal economic research



Government's Expansionary Policy to Stimulate Economy

Boost Consumer Spending

- 3% optional reduction in employees' EPF deduction
- Foreign purchase of commercial real estate (>RM500K) without FIC approval
- Civil servants: Housing loans extended to 30 years; higher car loan amount RM10,000
- Extension of operating hours for hypermarkets & shopping malls
- GLC's to launch Graduate Employability
 Management Scheme

Ignite Business Growth

- RM1.5b: grants, loans, equity to attract investors
- RM0.4b: high speed broadband project
- RM0.3b: skills training for development corridors
- RM0.2b: funds for microenterprises
- RM0.1b: increase business premises, beautify towns
- Abolish 5% import duty : fertilisers, cement, iron & steel products
- Liberalise service sector under AFTA: up to 70% equity in 2015

Spur Large/Social Projects

- RM1.4b : low-cost housing, abandoned projects
- RM0.5b : repair schools, hospitals, roads
- RM0.5b : upgrade police / army stations / quarters
- RM0.5b : improve public transport in main cities
- RM0.4b : education sector aid
- RM0.1b : youth programs
- RM1.1m : rural amenities
- RM0.3b : human capital training programs

RM 7 bil Economic Stimulus Package (4 Nov 08)

Source: Various Malaysian newspaper publications



Financials on Track to Deliver >30% Growth in PATMI for FY2009 (vs FY2008)

Expected Financial Outcome	Divisional Performances
Produce superior revenue growth: ■ 4 – 5% revenue growth for business segments	Retail Banking On track to achieve PAT target driven by lower provisions
 Negative growth for operating segments 	Business Banking • Good lending growth in target segments • On track to achieve PAT target driven by income growth and lower provisions
Improve asset quality and provisioning ratios : Net NPL ratio at circa 2.5% Provisions charge < 0.8%	Investment Banking PAT impacted by weak equity and debt capital markets Reduce focus on origination business and diversify income streams
Lower group funding costs: Reduce funding cost by 5 – 10 bps	Relationship & Regional Banking PAT impacted by lower contributions from international stockbroking business Sound lending growth to higher quality credits
Improve efficiency and return to shareholders :	Assurance • PAT impacted by higher claims
 ROE at 11.5% - 12.5% Cost-income ratio circa 50% Dividends at 7% - 8% 	Operating Segments • Improved profits due to provision recoveries partly offset by trading losses



Key Financial Statistics

as at 30 September 2008

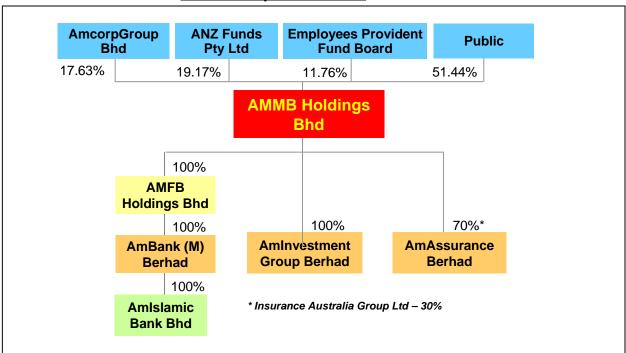
RM'000	FY2008	H1 FY09
Share Capital	2,722,970	2,722,970
Reserves	4,446,623	4,678,224
Shareholders' Equity	7,169,593	7,401,194
Less: Intangible Assets	(1,801,985)	(1,812,600)
NTA	5,367,608	5,588,594
NTA Per Ordinary Share (RM)	1.97	2.05
Net Asset Per Ordinary Share (RM)	2.63	2.72
Profit Before Tax	1,194,437	599,338
Profit After Tax and MI	668,542	433,043
ROE – Pre-tax (%), annualised	19.98	16.45
ROE – After tax & MI (%), annualised	11.18	11.89
Market Price (RM)	3.44	2.96
Price to Book [NTA / Net Asset]	1.75 / 1.31	1.44 / 1.09
EPS (sen) – basic, annualised	28.24	31.80
Dividend (gross sen / share)	6.0	-

Convertible Instruments Outstanding	30 Sep 2008	Exercise Price	Expiry Date	Held By
Exchangeable Bonds	194,915,254	RM2.95	18 May 2017	ANZ



Shareholding Structure

as at 30 September 2008



- Ranked No. 21 with market capitalization of RM8.06 billion on Bursa Saham Malaysia as of September 2008.
- ANZ's current shareholding is at 19.2%. ANZ has the right to exercise a further 5% via exchangeable bonds subject to BNM's approval.

Foreign Shareholding excluding ANZ

Mar-07	Jun-07	Sep-07	Dec-07	Mar-08	Jun-08	Sep-08
31.93%	41.16%	41.10%	38.14%	36.95%	37.15%	34.39%



ANZ is the only Australian bank to have been in the Asian region for over 38 years, with strategic banking partnerships across 7 countries

AmBank is ANZ's single largest investment in Asia, with a total investment of US\$696 million This is equivalent to 51% of total investments to date 上海农村商业银行 Vietnam **Philippines** Cambodia Malaysia ANZ has provided key resources and support to AmBank Indonesia Director Director **TBC Board** Dr. Robert John Edgar Alex Thursby **Group CFO & Chief Operating Officer Chief Risk Officer** Senior **Deputy Group MD** Andrew Kerr **TBC** Ashok Ramamurthy **Management** Head of Capital & **Head of Retail** Head of FX & Credit Risk/ **Balance Sheet Distribution & Head of Market Risk Portfolio Mgt** Derivatives Management **Deposits** Jonathan Manifold **Management** Glenn Saunders **Neville Mallard Brad Gravell** Steve Kelly **Head of Systems** Program Director -Head of Risk **Project Director** Accounting Infrastructure Retail CoF Mark Lockhart **Ignatius Lim Christopher Shields** Chung Fui Ken

ANZ is committed to AmBank's long-term success and aspirations

[Abridged Version]

Key Group Information Highlight : Delivery Channels



Key Objectives

- Expand Footprint
- Improve Sales Productivity
- Improve Operations Efficiency
- Stabilize and improve & service level



Key Strategic Initiatives



Branch Banking 10 New Branches + 4 Sales Kiosks

■ Increase Sales by +30%

(200+ Branches by 2011)



Distribution Operations

- 7 Eleven Strategic Partnership
- EBC and Traditional Offsite Growth of 100 +
- Additional SSM Functionality



E-Channel & Contact Centre

- 7 Eleven Strategic Partnership (400 ATMs)
- EBC and Traditional Offsite Growth of 100 +
- Expand Outbound competency
- Implement 3.2 Platform Upgrade



Wealth Management

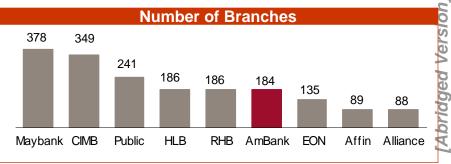
- Implement new sales platform
- Increase sales productivity

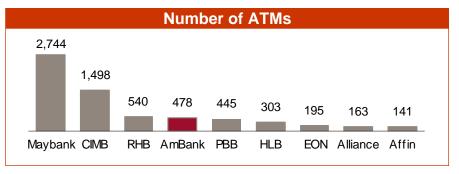


Distribution Intelligence

- Sales Operating Model
- Branch Operating Model
- Effective & efficient sales methodology
- Enhanced MIS







Source: Company websites of peer banks

Note: Peer group as at 30 September 2008; AmBank as at latest practicable date

Ratings

AmBank (M) Berhad

Rating Agency	Long-Term	Short-Term	Date
RAM	A1	P1	Jan 08
Instrument:			
- RM200mil subordinated tier-2 bonds	A2		Jan 08
- RM575mil exchangeable bonds	A2		Jan 08
- RM2.0bil MTN programme	A2		Jan 08
Moody's	Baa2	P-3	Jan 08
Instrument:			
USD200mil non-cumulative non-convertible guaranteed			
preference share	Ba2		Jan 08
Fitch	BBB-	F3	Feb 08
Instrument:			
USD200mil non-cumulative non-convertible guaranteed preference share	ВВ		Feb 08
SGD denominated stapled securities	BB		Mar 08
S&P	BBB-	A-3	Sep 07
Instrument:			
USD200mil non-cumulative non-convertible guaranteed preference share	BB		Sep 07
SGD denominated stapled securities	BB		Mar 08
Capital Intelligence	BBB-	A3	Oct 07



Ratings

AmInvestment Bank Berhad

Rating Agency	Long-Term	Short-Term	Date
RAM	AA3	P1	Mar 08
<u>Instrument :</u>			
- Up to RM1.0bil long-term NID's	AA3		Mar 08
- Up to RM460mil redeemable unsecured subordinated bonds	A1		Mar 08
- RM200mil subordinated tier-2 bonds	A1		Mar 08
MARC	AA-	MARC-1	May 08
S&P	BB+	В	Sep 07
Fitch	BB+	В	May 07

Amislamic Bank Berhad

Rating Agency	Long-Term	Short-Term	Date
RAM	A1	P1	Mar 08
Instrument : - RM400mil subordinated sukuk musyarakah (2006 / 2016)	A2		Mar 08



Glossary

Reported Performance

Reported performance refers to the financial performance as reported in the Audited Financial Statements and disclosed to the market.

One Offs

One offs comprise those impacts on financial performance that arise from changes to;

- Accounting and provisioning policies (eg 5 and 7 year rules)
- Differences between economic and accounting hedges
- Prior period catch ups (eg backdated salary costs)
- · Strategic investments and divestments (eg ANZ partnership), and
- Tax and regulatory regimes (eg Deferred tax asset write off due to reduction in Corporate tax rates)

Underlying Performance

Underlying performance refers to the financial performance adjusted for one off impacts as above.

Business Segments

Business Segments

- Comprise AmBank Group's core operating businesses that generate profits from direct customer transactions and interactions
- Have relatively more stable income streams, incur the bulk of the costs and typically have a lower risk profile
- In most instances have market shares and growth metrics that can be measured and benchmarked externally

Operating Segments

Operating Segments

- Have more volatile and lumpy income streams, with the former a direct function of risk appetite
- Includes
 - Income and expenses associated with proprietary and treasury trading, shareholder funds, loan rehabilitation and legacy businesses, plus
 - Costs associated corporate, shared services and governance functions currently not be charged back to the business units



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