

AMMB Banking Group
Pillar 3 Disclosures

RWCAF- Pillar 3 Disclosures (Applicable to the regulated banking subsidiaries of the Group) For 31 March 2014

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1.0 Scope of Application

The Bank Negara Malaysia's ("BNM") Risk Weighted Capital Adequacy Framework (Basel II) ("RWCAF") and Capital Adequacy Framework for Islamic Banks ("CAFIB") – Disclosure Requirements ("Pillar 3") is applicable to all banking institutions licensed under the Financial Services Act 2013 ("FSA") and all Islamic banks licensed under the Islamic Financial Services Act 2013 ("IFSA"). The Pillar 3 disclosure requirements aim to enhance transparency on the risk management practices and capital adequacy of banking institutions.

The FSA and IFSA have come into effect on 30 June 2013, providing for the regulation and supervision of financial institutions, payment systems and other relevant entities and the oversight of the money market and foreign exchange market, to promote financial stability and for related, consequential or incidental matters. The FSA and IFSA have replaced the Banking and Financial Institutions Act 1989 ("BAFIA") and Islamic Banking Act 1983 ("IBA") respectively. On 27 June 2013, BNM has issued the Capital Adequacy Framework (Basel II – Risk Weighted Assets) and Capital Adequacy Framework for Islamic Banks (Basel II – Risk Weighted Assets) which provide the framework and guidelines on computation of risk weighted assets ("RWA"), replacing the previous Guidelines on Risk - Weighted Capital Adequacy Framework (Basel II – Risk Weighted Assets Computation) issued on 19 April 2007.

The banking subsidiaries of AMMB Holdings Berhad ("AMMB") to which the RWCAF apply are AmBank (M) Berhad ("AmBank"), AmInvestment Bank Berhad ("AmInvestment Bank") and AmIslamic Bank Berhad ("AmIslamic Bank") – which offers Islamic banking services.

AmBank has provided explicit guarantee against the liabilities of its wholly owned Labuan offshore banking subsidiary, AmInternational (L) Ltd. ("AMIL"), a Labuan company licensed under the Labuan Financial Services and Securities Act to carry out Labuan banking business. In accordance with the RWCAF, the capital position and RWA of AmBank refers to the combined capital base and RWA of AmBank and AMIL.

The following information has been provided in order to highlight the capital adequacy of our regulated banking subsidiaries and a pro-forma view of the Group position on an aggregated basis. The information provided has been verified by the Group internal auditors and certified by the Group Managing Director.

BNM guidelines on capital adequacy require regulated banking subsidiaries to maintain an adequate level of capital to withstand any losses which may result from credit and other risks associated with financing operations. Each of these entities is independently held by AMMB as a regulated banking institution – there are no cross-shareholdings within or between these entities. Each entity's standalone and consolidated capital adequacy position and more detailed quantitative disclosures are provided within their respective published financial statements that are available via our website at www.ambankgroup.com.

With effect from 1 January 2013, the capital adequacy ratios are computed in accordance to BNM's guidelines on Capital Adequacy Framework (Capital Components) and Capital Adequacy Framework for Islamic Banks (Capital Components) issued by the Prudential Financial Policy Department on 28 November 2012, which is based on the Basel III capital accord. Prior to that, the capital adequacy ratios of the banking subsidiaries of AMMB were computed in accordance to BNM's Risk Weighted Capital Adequacy Framework and Capital Adequacy Framework for Islamic Banks (General Requirements and Capital Components) (as applicable), which are based on the Basel II capital accord. Each banking entity has adopted the Standardised Approach for Credit and Market Risks and the Basic Indicator Approach for Operational Risk, based on BNM's Guidelines on Capital Adequacy Framework (Basel II – Risk Weighted Assets) and Capital Adequacy Framework for Islamic Banks (Basel II – Risk Weighted Assets)

The minimum regulatory capital adequacy requirements for the risk weighted capital ratios are as follows:

Calendar year	Common Equity Tier 1 ("CET1") Capital ratio	Tier 1 Capital ratio	Total Capital ratio
2013	3.5%	4.5%	8.0%
2014	4.0%	5.5%	8.0%
2015	4.5%	6.0%	8.0%

The minimum regulatory capital adequacy requirements as stipulated in the above table have not factored in capital buffers that will be introduced in calendar year 2016 onwards.

1.1 Basis of Consolidation

For statutory accounting purposes, the consolidated financial statements of AMMB comprise the financial statements of the Company and the financial statements of all its controlled entities (individually referred to as "group entities") where it is determined that there is a capacity to control. An investor controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

For purposes of this Pillar 3 Disclosures, the consolidation basis used is the same as that used for regulatory capital adequacy purposes. The following table shows the differences between the scope of statutory and regulatory consolidation.

Type of entity	Accounting treatment	
	Statutory reporting	Basel III regulatory reporting
Subsidiaries licensed under FSA or IFSA or engaged in financial activities	Fully consolidated	Deducted from capital at the banking subsidiary entity level; Fully consolidated in the calculation of capital adequacy at the banking subsidiary consolidated level
Subsidiaries engaged in non-financial activities	Fully consolidated	Risk weighted at the banking subsidiary entity level; Consolidated in calculation of capital adequacy at the banking subsidiary consolidated level
Associates and jointly controlled entities which are licensed under FSA or IFSA or engaged in financial activities	Equity accounted	Deducted in calculation of capital
Associates and jointly controlled entities which are not licensed under FSA or IFSA or engaged in financial activities	Equity accounted	Reported as investment and risk weighted

Apart from regulatory requirements and statutory constraints, there is no current or foreseen material, practical or legal impediments to the transfer of funds or regulatory capital within the Group.

Any such transfers would require the approvals of the respective Board of Directors ("Board"), as well as the concurrence of BNM.

2.0 Capital Management

The capital and risk management of the banking subsidiaries of AMMB are managed collectively at Group level. The Group's capital management approach is driven by its desire to maintain a strong capital base to support the development of its businesses, to meet regulatory capital requirements at all times and to maintain good credit ratings.

Strategic, business and capital plans are drawn up annually covering a 3 year horizon and approved by the Board. The capital plan ensures that adequate levels of capital and an optimum mix of the different components of capital are maintained by the Group to support its strategy.

The capital plan takes the following into account:

- (a) Regulatory capital requirements:
 - forecast demand for capital to support the credit ratings; and
 - increases in demand for capital due to business growth and market shocks.
- (b) Or stresses:
 - available supply of capital and capital raising options; and
 - internal controls and governance for managing the Group's risk, performance and capital.

The Group uses internal models and other quantitative techniques in its internal risk and capital assessment. The models help to estimate potential future losses arising from credit, market and other risks, and using regulatory formulae to simulate the amount of capital required to support them. In addition, the models enable the Group to gain a deeper understanding of its risk profile, e.g., by identifying potential concentrations, assessing the impact of portfolio management actions and performing what-if analysis.

Stress testing and scenario analysis are used to ensure that the Group's internal capital assessment considers the impact of extreme but plausible scenarios on its risk profile and capital position. They provide an insight into the potential impact of significant adverse events on the Group and how these events could be mitigated. The Group's target capital levels are set taking into account its risk appetite and its risk profile under future expected and stressed economic scenarios.

The Group's assessment of risk appetite is closely integrated with the Group's strategy, business planning and capital assessment processes, and is used to inform senior management's views on the level of capital required to support the Group's business activities.

The Group uses a capital model to assess the capital demand for material risks, and support its internal capital adequacy assessment. Each material risk is assessed, relevant mitigants considered, and appropriate levels of capital determined. The capital modelling process is a key part of the Group's management disciplines.

The capital that the Group is required to hold is determined by its balance sheet, off balance sheet, counterparty and other risk exposures after applying collateral and other mitigants, based on the Group's risk rating methodologies and systems. We discuss these outcomes with BNM on a regular basis as part of our normal regulatory liaison activities. BNM has the right to impose further capital requirements on Malaysian Financial Institutions via its Financial Market Supervision remit.

The Group operates processes and controls to monitor and manage capital adequacy across the organisation. Where we operate in other jurisdictions, capital is maintained on the basis of the local regulator's requirements. It is overseen by the Group Chief Executive Officers Committee ("Group CEOs Committee"). The Group Assets and Liabilities Committee ("GALCO"), which is a sub-committee within the Group CEOs Committee, is the governance committee within the Group CEOs Committee that is responsible for managing the Group's statement of financial position, capital and liquidity.

A strong governance and process framework is embedded in the capital planning and assessment methodology. Overall responsibility for the effective management of risk rests with the Board of Directors. The Risk Management Committee of Directors ("RMCD") is specifically delegated the task of reviewing all risk management issues including oversight of the Group's capital position and any actions impacting the capital levels. The Audit and Examination Committee ("AEC") reviews specific risk areas and the issues discussed at the key capital management committees.

GALCO proposes internal triggers and target ranges for capital management and operationally oversees adherence with these. For the current financial year ended 31 March 2014 ("FY 2014"), these ranges are 7.5% to 9.5% for the Common Equity Tier 1 Capital Ratio, 9.5% to 11.5% for the Tier 1 Capital Ratio, and 13.5% to 15.5% for the Total Capital Ratio. The Group has been operating within these ranges.

A dedicated team, the Capital and Balance Sheet Management Department, is responsible for the ongoing assessment of the demand for capital and the updating of the Group's capital plan.

Appropriate policies are also in place governing the transfer of capital within the Group. These ensure that capital is remitted as appropriate, subject to complying with regulatory requirements and statutory and contractual restrictions.

There are no current material, practical or legal impediments to the prompt transfer of capital resources in excess of those required for regulatory purposes or repayment of liabilities between the parent company, AMMB and its group entities when due.

Table 2.1: Capital Adequacy Ratio

The capital adequacy ratios of our regulated banking subsidiaries and a pro-forma Group view are as follows:

	31 MARCH 2014			
	AmBank	AmIslamic Bank	AmInvestment Bank	Group*
Before deducting proposed dividends:				
CET1 Capital	9.453%	9.830%	21.207%	10.126%
Tier 1 Capital Ratio	11.418%	9.830%	21.207%	11.569%
Total Capital Ratio	14.916%	15.807%	21.207%	15.899%
After deducting proposed dividends:				
CET1 Capital	9.146%	9.203%	21.207%	9.745%
Tier 1 Capital Ratio	11.112%	9.203%	21.207%	11.188%
Total Capital Ratio	14.609%	15.180%	21.207%	15.517%
	31 MARCH 2013			
	AmBank (Restated)	AmIslamic Bank	AmInvestment Bank	Group* (Restated)
Before deducting proposed dividends:				
CET1 Capital	9.185%	9.470%	25.749%	9.794%
Tier 1 Capital Ratio	11.435%	9.470%	25.749%	11.478%
Total Capital Ratio	14.729%	14.620%	25.749%	15.215%
After deducting proposed dividends:				
CET1 Capital	8.608%	9.470%	25.749%	9.363%
Tier 1 Capital Ratio	10.858%	9.470%	25.749%	11.046%
Total Capital Ratio	14.152%	14.620%	25.749%	14.784%

* Notes:

- 1) Group figures presented in this Report represent an aggregation of the consolidated capital position and RWA of our regulated banking institutions - as noted above, the consolidated positions of each entity are published at www.ambankgroup.com
- 2) The capital position and RWA of AmBank refers to the combined capital base and RWA of AmBank and its wholly-owned offshore banking subsidiary company, AmInternational (L) Ltd ("AMIL").
- 3) The restated comparative capital adequacy ratios and balances of AmBank in the respective tables were due to
 - (a) The effect of the pooling of interests method arising from the acquisition of a subsidiary. AmCard Services Berhad ("AmCard") and transfer of assets, liabilities, activities, business and undertakings of the credit card business from MBF Cards (M'sia) Sdn Bhd ("MBF Cards"). AmBank, AmCard and MBF Cards are under common control, accordingly, the abovementioned acquisitions had been accounted for by the Group AmBank via the pooling of interests method and;
 - (b) consolidation of collective investment scheme, AmCash Premium. At the date of initial application of MFRS 10, Consolidated Financial Statements ("MFRS 10") (1 April 2013), the Group and AmBank reassessed its investment in this collective investment scheme based on the new requirements of MFRS 10 and have concluded that AmBank has control over the investment.

Table 2.2 Risk-Weighted Assets and Capital Requirements

The aggregated breakdown of RWA by exposures in major risk category of AMMB Banking Group are as follows:

Exposure class	31 MARCH 2014						
	Gross exposures/ Exposure at default ("EAD") before credit risk mitigation ("CRM")	Net exposures/ EAD after CRM	Risk weighted assets	Risk Weighted Assets Absorbed by PSIA	Total Risk Weighted Assets after effects of PSIA	Minimum capital requirement at 8%	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
1. Credit risk							
On balance sheet exposures							
Sovereigns/ central banks	17,174,218	17,174,218	-	-	-	-	
Banks, development financial institutions ("DFIs") & multilateral development banks	8,551,010	8,551,010	1,951,904	-	1,951,904	156,152	
Insurance companies, Securities firms and Fund managers	32,857	32,857	32,857	-	32,857	2,629	
Corporates	47,296,504	43,855,834	38,305,092	450,133	37,854,959	3,028,397	
Regulatory retail	35,399,658	35,205,927	26,678,048	-	26,678,048	2,134,244	
Residential mortgages	10,500,745	10,479,600	3,724,103	-	3,724,103	297,928	
Higher risk assets	126,280	126,280	189,420	-	189,420	15,154	
Other assets	3,538,111	3,538,111	3,122,662	-	3,122,662	249,813	
Securitisation exposures	171,382	171,382	113,723	-	113,723	9,098	
Equity exposures	9,386	9,386	9,386	-	9,386	751	
Defaulted exposures	1,170,846	1,158,636	1,281,205	-	1,281,205	102,496	
Total for on balance sheet exposures	123,970,997	120,303,242	75,408,401	450,133	74,958,268	5,996,661	
Off balance sheet exposures:							
Over the counter ("OTC") derivatives	2,321,708	2,321,708	1,329,526	-	1,329,526	106,362	
Credit derivatives	16	16	8	-	8	1	
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,675,486	10,764,482	9,692,778	-	9,692,778	775,422	
Defaulted exposures	36,032	31,234	46,786	-	46,786	3,743	
Total for off balance sheet exposures	14,033,242	13,117,440	11,069,098	-	11,069,098	885,528	
Total on and off balance sheet exposures	138,004,239	133,420,682	86,477,499	450,133	86,027,366	6,882,189	
2. Large exposures risk requirement			143,864	-	143,864	11,509	
3. Market risk							
Interest rate risk /Rate of return risk							
- General interest rate risk/Rate of return risk	63,551,645	61,400,042	1,632,951	-	1,632,951	130,636	
- Specific interest rate risk/Rate of return risk	2,661,247	323,439	332,826	-	332,826	26,626	
Foreign currency risk	277,493	58,777	277,493	-	277,493	22,199	
Equity risk							
- General risk	210,328	2,122	208,206	-	208,206	16,656	
- Specific risk	210,328	2,122	302,574	-	302,574	24,206	
Option risk	1,283,449	2,147,956	192,573	-	192,573	15,406	
Total	68,194,490	63,934,458	2,946,623	-	2,946,623	235,730	
4. Operational risk			7,072,899	-	7,072,899	565,832	
5. Total RWA and capital requirements			96,640,885	450,133	96,190,752	7,695,260	

On 28 December 2012, as part of an arrangement between AmBank and Amlslamic Bank in relation to a Restricted Profit Sharing Investment Account ("PSIA") agreement, AmBank records as "deposits and placements with banks and other financial institutions" its exposure in the arrangement, whereas Amlslamic Bank records its exposure as "financing and advances". The PSIA is a contract based on Shariah concept of Mudharabah between AmBank and Amlslamic Bank to finance a specific business venture where AmBank solely provides capital and the business ventures are managed solely by Amlslamic Bank as the entrepreneur. The PSIA exposes AmBank to the risks and rewards of the financing, and accordingly AmBank accounts for all impairment allowances and risk-weighted assets arising from the PSIA financing.

As at 31 March 2014, the gross exposure and collective allowance relating to the PSIA financing were **RM450.1 million** and **RM2.5 million** respectively (31 March 2013: RM500.9 million and 2.1 million respectively). There was no individual allowance provided for the PSIA financing. PSIA assets excluded from the risk weighted capital adequacy computation of Amlslamic Bank amounted to **RM450.1 million** and the risk weight on these PSIA assets are accounted for in the computation of capital adequacy of AmBank.

Table 2.2 Risk-Weighted Assets and Capital Requirements (Cont'd.)

The aggregated breakdown of RWA by exposures in major risk category of AMMB Banking Group are as follows:

31 MARCH 2013 (Restated)							
Exposure class	Gross exposures/ EAD before CRM	Net exposures/ EAD after CRM	Risk weighted assets	Risk Weighted Assets Absorbed by PSIA	Total Risk Weighted Assets after effects of PSIA	Minimum capital requirement at 8%	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
1. Credit risk							
On balance sheet exposures							
Sovereigns/ Central banks	16,761,345	16,761,345	-	-	-	-	
Banks, DFIs & MDBs	6,470,634	6,470,634	1,423,106	-	1,423,106	113,848	
Insurance companies, Securities firms and Fund managers	24,380	24,380	24,380	-	24,380	1,950	
Corporates	41,934,232	39,377,764	35,167,747	500,866	34,666,881	2,773,350	
Regulatory retail	35,690,129	35,486,347	26,813,000	-	26,813,000	2,145,040	
Residential mortgages	9,683,796	9,667,984	3,537,080	-	3,537,080	282,966	
Higher risk assets	124,979	124,979	187,469	-	187,469	14,998	
Other assets	3,071,418	3,071,418	2,553,566	-	2,553,566	204,285	
Securitisation exposures	84,001	84,001	64,746	-	64,746	5,180	
Equity exposures	208,239	208,239	208,239	-	208,239	16,659	
Defaulted exposures	1,391,703	1,245,773	1,429,947	-	1,429,947	114,396	
Total for on balance sheet exposures	115,444,856	112,522,864	71,409,280	500,866	70,908,414	5,672,673	
Off balance sheet exposures:							
OTC derivatives	2,289,966	2,289,966	1,245,518	-	1,245,518	99,641	
Credit derivatives	68	68	20	-	20	2	
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,733,784	11,102,466	10,032,121	-	9,942,112	795,369	
Defaulted exposures	94,437	90,479	135,718	-	135,718	10,857	
Total for off balance sheet exposures	14,118,255	13,482,979	11,413,377	-	11,323,368	905,869	
Total on and off balance sheet exposures	129,563,111	126,005,843	82,822,657	500,866	82,231,782	6,578,543	
2. Large exposures risk requirement				120,393	-	9,631	
3. Market risk							
	Long Position	Short Position					
Interest rate risk /Rate of return risk							
- General interest rate risk/Rate of return risk	60,092,692	54,648,113		2,591,305	-	2,591,305	
- Specific interest rate risk/Rate of return risk	5,565,859	79,756		964,789	-	964,789	
Foreign currency risk	243,427	61,055		243,427	-	243,427	
Equity risk							
- General risk	242,949	34,574		212,393	-	212,393	
- Specific risk	242,949	34,574		235,462	-	235,462	
Option risk	1,038,718	2,398,407		71,071	-	71,071	
Total	67,426,594	57,256,479		4,318,447	-	4,318,447	
4. Operational risk				5,989,031	-	5,989,031	
5. Total RWA and capital requirements				94,424,410	500,866	93,923,544	
						7,513,884	

3.0 Capital Structure

Table 3.3 Capital Structure summarises the aggregated capital position of the Group. The capital structure includes capital under the following headings:

- Common Equity Tier 1 Capital;
- Additional Tier 1 Capital; and
- Tier 2 Capital

All capital instruments included in the capital base have been issued in accordance with the BNM rules and guidelines. The Additional Tier 1 and Tier 2 capital instruments of the Group that were issued prior to 2013 do not meet all qualifying criteria for full recognition of capital instruments under the Basel III accord, on the requirements for loss absorbency at the point of non-viability, and write-off or conversion mechanisms for achieving principal loss absorption and/ or loss absorbency at the point of non-viability. These Additional Tier 1 and Tier 2 capital instruments qualify for the gradual phase-out treatment under the transitional arrangements of the Basel III accord. Under this treatment, the amount of capital instruments that can be recognised for each banking entity (and its consolidated group level) shall be capped at 90% of the base in 2013 (as counted separately for Additional Tier 1 Capital and Tier 2 Capital respectively), with the cap reducing by 10% in each subsequent year. To the extent that an instrument is redeemed or derecognised after 1 January 2013, the amount serving as the base is not reduced.

3.1 Common Equity Tier 1 Capital

Common Equity Tier 1 Capital consists of the following:

(a) Paid-up Ordinary Share Capital

Paid-up ordinary share capital is an item of capital issued by an entity to an investor, which is fully paid-up and where the proceeds of issue are immediately and fully available. There is no obligation to pay a coupon or dividend to the equity holder of ordinary shares. The capital is available for unrestricted and immediate use to cover risks and losses, and enable the entity to continue trading. It can only be redeemed on the winding up of the entity.

(b) Share Premium

Share premium is used to record premium arising from new shares issued in the group entity.

(c) Retained Earnings

Retained earnings at the end of the financial year and eligible reserves are accumulated resources included in the shareholders' funds in an entity's statement of financial position, with certain regulatory adjustments applied. The retained earnings is included in Common Equity Tier 1 Capital net of any interim and/ or final dividend declared, and net of any interim losses. Quarterly interim profits have been included in Common Equity Tier 1 Capital subject to review/ audit by the external auditors.

(d) Other Disclosed Reserves

Other disclosed reserves comprise the following:

(i) Statutory reserve

Statutory reserve is maintained in compliance with the provisions of the BAFIA and is not distributable as cash dividends. When FSA came into effect to replace the repealed BAFIA, the maintenance of this reserve is in accordance with Section 47(2) f of the FSA.

(ii) Capital Reserve and Merger Reserve

The capital reserve and merger reserve represent reserves arising from the transfer of subsidiaries pursuant to schemes of arrangement under group restructuring which involved capital reduction and was accounted for using the merger accounting method.

(iii) Foreign Currency Translation Reserve

Foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign operations, whose functional currencies are different from that of the Group's presentation currency.

(iv) Available-for-Sale Reserve

This comprises the unrealised fair value gains and losses on financial investments available-for-sale. Where the available-for-sale reserve is a net gain outstanding balance, the banking subsidiary can recognise 45% of the total outstanding balance as part of Common Equity Tier 1 Capital. Where the available-for-sale reserve is a net loss outstanding balance, the entire outstanding balance is deducted in Common Equity Tier 1 Capital.

(e) Cash Flow Hedging Reserve

Cash flow hedge reserve relates to the amount of the hedging of the items that are not fair valued in the statement of financial position (including projected cash flows). The amount of the cash flow hedging reserve is derecognised in the calculation of CET 1 Capital.

3.2 Additional Tier 1 Capital

The amount of Additional Tier 1 Capital that can be recognised in the computation of the capital adequacy ratios of the banking subsidiaries, at both the entity and consolidated level for 2013, has been capped at 90% of the total qualifying Additional Tier 1 Capital balance outstanding as at 1 January 2013. For 2014, the amount of Additional Tier 1 Capital that can be recognised in the computation of the capital adequacy ratios are capped at 80% of the total qualifying Additional Tier 1 Capital balance outstanding as at 1 January 2013. This is in accordance with the transitional gradual phase-out treatment under the Basel III regime. As at 1 January 2013 and at present, only AmBank has Additional Tier 1 Capital Instrument in issuance. Table 3.1 outlines the application of the grandfathering provisions in respect of the Additional Tier 1 Capital Instruments of AmBank. Details of the Additional Tier 1 Capital Instruments are outlined below.

Table 3.1 Additional Tier 1 Capital Instruments of AmBank and the Basel III Gradual Phase-Out Treatment

Base for Additional Tier 1 Capital Instruments outstanding on 1 January 2013	
Instruments	RM'000
Non-cumulative Non-voting Guaranteed	750,100
Innovative Tier 1 Capital - Tranche 1	300,000
Innovative Tier 1 Capital - Tranche 2	185,000
Non-Innovative Tier 1 Capital - Tranche 1	200,000
Non-Innovative Tier 1 Capital - Tranche 2	300,000
Total qualifying base	1,735,100

Calendar year	Cap on Additional Tier 1 Capital Instruments that can be recognised in capital adequacy computation each year	
	Cap %	Cap, RM'000
2013	90%	1,561,590
2014	80%	1,388,080
2015	70%	1,214,570
2016	60%	1,041,060
2017	50%	867,550
2018	40%	694,040
2019	30%	520,530
2020	20%	347,020
2021	10%	173,510
2022	0%	0

Innovative Tier 1 Capital

Innovative Tier 1 Capital comprises deeply subordinated debt instruments which despite their legal form, have loss absorbency qualities and can therefore be included as Tier 1 Capital. The Innovative Tier 1 securities in issue and their primary terms are as follows:

(a) Non-cumulative Non-voting Guaranteed Preference Shares

On 27 January 2006, AMBB Capital (L) Ltd, a wholly-owned subsidiary of AmBank issued United States Dollar ("USD") 200,000,000 Innovative Hybrid Tier 1 Capital comprising 2,000 preference shares of USD100,000 each ("Hybrid Securities"). The Hybrid Securities are subordinated and guaranteed by AmBank. The gross proceeds from the issuance was on-lent to AmBank in the form of a subordinated term loan on 27 January 2006 for the purpose of supplementing AmBank's working capital requirements.

The salient features of the Hybrid Securities are as follows:

- The Hybrid Securities bear non-cumulative dividends from the issue date to (but excluding) 27 January 2016 at 6.77% per annum and thereafter, a floating rate per annum equal to three (3) month USD LIBOR plus 2.90% if not redeemed on 27 January 2016. The non-cumulative dividends are payable on a semi-annual basis.
- The Hybrid Securities are perpetual securities and have no fixed final redemption date. The Hybrid Securities may be redeemed in whole but not in part at the option of the issuer (but not the holders) in certain circumstances. In each case, not less than 30 or more than 60 days' notice (which notice shall be irrevocable) must be given.

The Hybrid Securities are listed on both the Labuan International Financial Exchange Inc. and the Singapore Exchange Securities Trading Limited and are offered to international institutional investors outside Malaysia.

(b) Innovative Tier 1 Capital Securities

On 18 August 2009, AmBank issued up to RM485 million Innovative Tier I Capital Securities under its RM500 million Innovative Tier I Capital Securities ("ITICS") Programme. The ITICS bears a fixed interest (non-cumulative) rate at issuance date (interest rate is 8.25% per annum) and step up 100 basis points after the First Call Date (10 years after issuance date) and interest is payable semi-annually in arrears. The maturity date is 30 years from the issue date. The ITICS facility is for a tenor of 60 years from the first issue date and has a principal stock settlement mechanism to redeem the ITICS via cash through the issuance of AmBank's ordinary shares. Upon BNM's approval, AmBank may redeem in whole but not in part the relevant tranche of the ITICS at any time on the 10th anniversary of the issue date of that tranche or on any interest payment date thereafter.

Non-innovative Tier 1 Capital

In the financial year 2009, AmBank issued RM500 million Non-Innovative Tier 1 Capital ("NIT1") in nominal value comprising:

- Non-Cumulative Perpetual Capital Securities ("NCPCS"), which are issued by AmBank and stapled to the Subordinated Notes described below; and
- Subordinated Notes ("SubNotes"), which are issued by AmPremier Capital Berhad ("AmPremier"), a wholly-owned subsidiary of AmBank (collectively known as "Stapled Capital Securities").

The proceeds from the NIT1 programme were used as working capital. The Stapled Capital Securities cannot be traded separately until the occurrence of certain assignment events. Upon occurrence of an assignment event, the Stapled Capital Securities will "unstaple", leaving the investors to hold only the NCPCS while ownership of the SubNotes will be assigned to AmBank pursuant to the forward purchase contract entered into by AmBank unless there is an earlier occurrence of any other events stated under the terms of the Stapled Capital Securities. If none of the assignment events as stipulated under the terms of the Stapled Capital Securities occur, the Stapled Capital Securities will unstaple on the 20th interest payment date or 10 years from the issuance date of the SubNotes.

The SubNotes have a fixed interest rate of 9.0% per annum. However, the NCPCS distribution will not begin to accrue until the SubNotes are re-assigned to AmBank as referred to above.

The NCPCS are issued in perpetuity unless redeemed under the terms of the NCPCS. The NCPCS are redeemable at the option of AmBank on the 20th interest payment date or 10 years from the issuance date of the SubNotes, or any NCPCS distribution date thereafter, subject to redemption conditions being satisfied. The SubNotes have a tenor of 30 years unless redeemed earlier under the terms of the SubNotes. The SubNotes are redeemable at the option of AmPremier on any interest payment date, which cannot be earlier than the occurrence of assignment events as stipulated under the terms of the Stapled Capital Securities.

The Stapled Capital Securities comply with BNM's Guidelines on Non-Innovative Tier 1 capital instruments. They constitute unsecured and subordinated obligations of AmBank. Claims in respect of the NCPCS rank pari passu and without preference among themselves and with the most junior class of preference shares of AmBank but in priority to the rights and claims of the ordinary shareholders of AmBank. The SubNotes rank pari passu and without preference among themselves and with the most junior class of notes or preference shares of AmPremier.

3.3 Tier 2 capital

The main components of Tier 2 Capital are collective impairment provisions and regulatory reserves (subject to a maximum of 1.25% of total credit risk weighted assets determined under the Standardised Approach) and subordinated debt instruments.

The amount of Tier 2 Capital issued prior to 2013 that can be recognised in the computation of the capital adequacy ratios of the banking subsidiaries, at both the entity and consolidated level for 2013, has been capped at 90% of the total qualifying Tier 2 Capital balance outstanding as at 1 January 2013. For 2014, the amount of such Tier 2 Capital that can be recognised in the computation of the capital adequacy ratios is capped at 80% of the total qualifying Tier 2 Capital balance outstanding as at 1 January 2013. This is in accordance with the transitional gradual phase-out treatment under the Basel III regime. Tables 3.2(a) and 3.2(b) outline the application of the grandfathering provisions in respect of the Tier 2 Capital Instruments for AmBank and Amlslamic respectively. AmInvestment does not have any Tier 2 Capital Instruments in issuance as at 1 January 2013 and at present. Details of the Tier 2 Capital Instruments are outlined below.

Table 3.2(a) Tier 2 Capital Instruments of AmBank and the Basel III Gradual Phase Out Treatment

Base for Tier 2 Capital Instruments outstanding on 1 January 2013	
Instruments	RM'000
Medium Term Notes ("MTN") - Tranche 1	200,000
MTN – Tranche 2	165,000
MTN – Tranche 3	75,000
MTN – Tranche 4	45,000
MTN – Tranche 5	75,000
MTN – Tranche 6	600,000
MTN – Tranche 7	97,800
MTN – Tranche 8	710,000
Total qualifying base	1,967,800

Calendar year	Cap on Tier 2 Capital Instruments that can be recognised in capital adequacy computation each year	
	Cap %	Cap, RM'000
2013	90%	1,771,020
2014	80%	1,574,240
2015	70%	1,377,460
2016	60%	1,180,680
2017	50%	983,900
2018	40%	787,120
2019	30%	590,340
2020	20%	393,560
2021	10%	196,780
2022	0%	0

Table 3.2(b) Tier 2 Capital Instruments of Amlslamic and the Basel III Gradual Phase-Out Treatment

Base for Tier 2 Capital Instruments outstanding on 1 January 2013	
Instruments	RM'000
Subordinated Sukuk Musyarakah – Tranche 1	600,000
Subordinated Sukuk Musyarakah – Tranche 2	200,000
Subordinated Sukuk Musyarakah – Tranche 3	200,000
Total qualifying base	1,000,000

Calendar year	Cap on Tier 2 Capital Instruments that can be recognised in capital adequacy computation each year	
	Cap %	Cap, RM'000
2013	90%	900,000
2014	80%	800,000
2015	70%	700,000
2016	60%	600,000
2017	50%	500,000
2018	40%	400,000
2019	30%	300,000
2020	20%	200,000
2021	10%	100,000
2022	0%	0

Medium term notes

In the financial year 2008, AmBank implemented a RM2.0 billion nominal value MTN Programme. The proceeds raised from the MTN Programme had been utilised for the refinancing of existing subordinated debts and for general working capital requirements.

The MTN Programme has a tenor of up to 20 years from the date of the first issuance under the MTN Programme. The MTNs shall be issued for a maturity of up to 20 years as the Issuer may select at the point of issuance provided that no MTN shall mature after expiration of the MTN Programme.

The MTNs issued under the MTN Programme was included as Tier 2 Capital under BNM's capital adequacy framework. Effective 1 January 2013, the MTNs are eligible for gradual phase-out treatment under the transitional arrangement of the Basel III accord, for recognition as Tier 2 Capital for capital adequacy calculation.

The salient features of the MTNs issued are as follows:

- (i) Tranche 3 amounting to RM75 million was issued on 14 March 2008 is for a tenor of 12 years Non-Callable 7 years and bears interest at 5.4% per annum.
- (ii) Tranche 5 amounting to RM75 million was issued on 28 March 2008 is for a tenor of 12 years Non-Callable 7 years and bears interest at 5.4% per annum.
- (iii) Tranche 6 amounting to RM600 million was issued on 9 April 2008 is for a tenor of 15 years Non-Callable 10 years and bears interest at 6.25% per annum.
- (vi) Tranche 7 amounting to RM97.8 million issued on 10 December 2009 is for a tenor of 10 years Non-Callable 5 years and bears interest at 5.75% per annum
- (v) Tranche 8 amounting to RM710.0 million issued on 16 October 2012 is for a tenor of 10 years Non-Callable 5 years and bears interest at 4.45% per annum.

The interest rate of the MTN will step up by 0.5% per annum as follows:

- (i) Tranche 3 – at the beginning of the 8th year
- (ii) Tranche 5 – at the beginning of the 8th year
- (iii) Tranche 6 – at the beginning of the 11th year
- (vi) Tranche 7 – at the beginning of the 6th year

and every anniversary thereafter, preceding the maturity date of the MTN. The step up feature does not apply to Tranche 8.

Total MTN outstanding in issuance has amounted to RM1,557.8 million (31 March 2013: RM1,557.8 million).

Basel III Subordinated Notes

On 30 December 2013, AmBank established a new Subordinated Notes programme of RM4.0 billion. The objective of the programme is to enable the issuance of Tier 2 Capital from time to time, for the purpose of enhancing the AmBank's total capital position. The programme is set up in accordance to the requirements spelt out in the Capital Adequacy Framework (Capital Components) issued by BNM, and the securities issued under this programme are fully Basel III compliant.

The programme has a tenor of thirty (30) years from the date of the first issuance under the programme. Each issuance of Tier 2 Subordinated Notes under this programme shall have a tenure of at least five (5) years from the issue date, and is callable on any coupon payment date after a minimum period of five (5) years from the date of issuance of each tranche. The Tier 2 Subordinated Notes have been assigned a credit rating of AA3 by RAM Rating Services Berhad ("RAM").

On 30 December 2013, AmBank has issued the first tranche of Tier 2 Subordinated Notes under the programme, of RM400.0 million. The interest rate of this tranche is at 5.20%, payable on a half-yearly basis. The full amount issued qualified for recognition of capital adequacy ratio computation.

Subordinated Sukuk Musyarakah

On 30 September 2011, Amlslamic Bank implemented a new Subordinated Sukuk Musyarakah programme ("Sukuk Musyarakah") of up to RM2.0 billion. The purpose of the programme is to increase Amlslamic Bank's Tier 2 Capital.

The Subordinated Sukuk Musyarakah is for a period of ten (10) years. Amlslamic Bank may exercise its call option and redeem in whole (but not in part) the Sukuk Musyarakah on the 5th anniversary of the issue date or on any anniversary date thereafter at 100% of the principal amount together with the expected profit payments

On the same date, RM600.0 million Subordinated Securities were issued under this programme. The first tranche of the Sukuk Musyarakah carries a profit rate of 4.40% per annum and is payable on a semi-annual basis.

On 31 January 2012, Amlslamic Bank issued the second tranche of the Sukuk Musyarakah of RM200.0 million. The second tranche carries a profit rate of 4.35% per annum, and is payable on a semi-annual basis.

On 24 December 2012, Amlslamic Bank issued the third tranche of the Sukuk Musyarakah of RM200.0 million. The third tranche carries a profit rate of 4.45% per annum, and is payable on a semi-annual basis.

Amlslamic Bank has repurchased on the market and subsequently cancelled RM200.0 million of the Subordinated Sukuk Musyarakah between 19 December 2013 and 20 January 2014. The repurchases were granted prior approval by BNM and represent the portion of the Subordinated Sukuk Musyarakah that do not qualify for recognition as Tier 2 Capital in the computation of capital adequacy ratio for the calendar years 2013 and 2014, under the Basel III pronouncements. The nominal value purchased by tranche, and the remaining outstanding balance as at 31 March 2014, are as follows:

RM'000	At 31 March 2013	Nominal value purchased and cancelled in FY 2014	At 31 March 2014
First Tranche	600,000	120,000	480,000
Second Tranche	200,000	10,000	190,000
Third Tranche	200,000	70,000	130,000
Total	1,000,000	200,000	800,000

Basel III Subordinated Sukuk Murabahah

On 28 February 2014, Amlslamic Bank has implemented a new Subordinated Sukuk Murabahah programme of RM3.0 billion. The objective of the programme is to enable the issuance of Tier 2 Capital from time to time, for the purpose of enhancing the Bank's total capital position. The programme is set up in accordance to the requirements spelt out in the Capital Adequacy Framework for Islamic Banks (Capital Components) issued by BNM, and the securities issued under this programme are fully Basel III compliant.

The programme has a tenor of thirty (30) years from the date of the first issuance under the programme. Each issuance of Tier 2 Subordinated Notes under this programme shall have a tenure of at least five (5) years from the issue date, and is callable on any coupon payment date after a minimum period of five (5) years from the date of issuance of each tranche. The Tier 2 Subordinated Notes have been assigned a credit rating of AA3 by RAM.

On 28 February 2014, Amlslamic has issued the first tranche of Tier 2 Subordinated Sukuk Murabahah under this programme, of RM200.0 million. The profit rate of this tranche is at 5.07%, payable on a semi-annual basis.

Subsequently, on 25 March 2014, Amlslamic has issued the second tranche of Tier 2 Subordinated Sukuk Murabahah under this programme, of RM150.0 million. The profit rate of this tranche is at 5.05%, payable on a semi-annual basis.

The full amount of both tranches issued qualify for recognition of capital adequacy ratio computation.

Table 3.3: Capital Structure

The aggregated components of Tier 1 and Tier 2 Capital of the Group are as follows:

	31 March 2014			Group *
	AmBank RM'000	AmIslamic Bank RM'000	AmInvestment Bank RM'000	
<u>CET1 Capital</u>				
Ordinary shares	820,364	462,922	200,000	1,483,286
Share premium	942,844	724,185	-	1,667,029
Retained earnings	4,408,666	698,125	57,377	5,343,662
Unrealised gains/(losses) on financial investments available-for-sale	(72,241)	(18,442)	1,707	(87,776)
Foreign exchange translation reserve	(1,990)	-	-	32,527
Statutory reserve	980,969	483,345	200,000	1,664,314
Profit equalisation reserve	-	1,260	-	1,260
Capital reserve	-	-	-	2,815
Merger reserve	48,516	-	-	111,805
Cash flow hedging reserve	3,029	-	-	3,029
Less: Regulatory adjustments applied on CET1 Capital				
Goodwill	-	-	-	(11,243)
Intangible assets	(330,679)	(26)	(1,714)	(336,694)
Deferred tax assets	(51,825)	-	(14,164)	(104,652)
Profit equalisation reserve	-	(1,260)	-	(1,260)
Cash flow hedging reserve	(3,029)	-	-	(3,029)
55% of cumulative gains of financial investments available-for-sale	-	-	(939)	(968)
Investment in ordinary shares of unconsolidated financial and insurance/takaful entities	(67,722)	-	(20,408)	(946)
Deduction in excess of Tier 2 Capital**			(103,190)	(22,891)
CET1 Capital	6,676,902	2,350,109	318,669	9,740,268
<u>Additional Tier 1 Capital</u>				
Additional Tier 1 Capital instruments (subject to gradual phase-out treatment)	1,388,080	-	-	1,388,080
Tier 1 Capital	8,064,982	2,350,109	318,669	11,128,348
<u>Tier 2 Capital</u>				
Tier 2 Capital instruments meeting all relevant criteria for inclusion	400,000	350,000	-	750,000
Tier 2 Capital instruments (subject to gradual phase-out treatment)	1,557,800	800,000	-	2,357,800
Collective allowance and regulatory reserves	783,541	279,038	4,085	1,063,297
Less: Regulatory adjustments applied on Tier 2 Capital	(270,888)	-	(4,085)	(6,535)
Tier 2 Capital	2,470,453	1,429,038	-	4,164,562
Total Capital	10,535,435	3,779,147	318,669	15,292,910
Credit RWA	62,683,302	22,773,142	1,097,505	86,477,498
Less: Credit RWA absorbed by Restricted Profit Sharing Investment Account	-	(450,133)	-	(450,133)
Total Credit RWA	62,683,302	22,323,009	1,097,505	86,027,365
Market RWA	2,839,123	68,731	38,766	2,946,622
Operational RWA	4,965,805	1,515,669	366,407	7,072,900
Large exposure risk RWA for equity holdings	143,864	-	-	143,864
Total Risk Weighted Assets	70,632,094	23,907,409	1,502,678	96,190,751

** The portion of regulatory adjustments not deducted from Tier 2 (as the AmInvestment Bank does not have enough Tier 2 to satisfy the deduction) is deducted from the next higher level of capital as per paragraph 31.1 of the Bank Negara Malaysia's Capital Adequacy Framework (Capital Components).

Table 3.3: Capital Structure (Cont'd.)

The aggregated components of Tier 1 and Tier 2 Capital of the Group are as follows:

	31 March 2013			Group * RM'000 (Restated)
	AmBank RM'000 (Restated)	Amlslamic Bank RM'000	AmlInvestment Bank RM'000	
CET1 Capital				
Ordinary shares	820,364	462,922	200,000	1,483,286
Share premium	942,844	724,185	-	1,667,029
Retained earnings	3,501,590	521,327	118,307	4,155,659
Unrealised gains/(losses) on financial investments available-for-sale	(8,402)	(7,256)	3,110	(13,268)
Foreign exchange translation reserve	(14,760)	-	-	15,228
Statutory reserve	980,969	424,266	200,000	1,605,235
Profit equalisation reserve	-	1,313	-	1,313
Capital reserve	-	-	-	2,815
Merger reserve	507,017	-	-	578,129
Cash flow hedging reserve	(12,644)	-	-	(12,644)
Less: Regulatory adjustments applied on CET1 Capital				
Goodwill	-	-	-	(11,243)
Intangible assets	(235,655)	(50)	(2,347)	(238,108)
Deferred tax assets	(120,523)	-	(11,512)	(135,531)
Profit equalisation reserve	-	(1,313)	-	(1,313)
Cash flow hedging reserve	12,644	-	-	12,644
55% of cumulative gains of financial investments available-for-sale	-	-	(1,711)	(1,739)
Deduction in excess of Tier 2 capital**	-	-	(110,010)	(23,267)
CET1 capital	6,373,444	2,125,394	395,837	9,084,225
Additional Tier 1 Capital				
Additional Tier 1 Capital instruments (subject to gradual phase-out treatment)	1,561,590	-	-	1,561,590
Tier 1 Capital	7,935,034	2,125,394	395,837	10,645,815
Tier 2 Capital				
Tier 2 capital instruments (subject to gradual phase-out treatment)	1,557,800	900,000	-	2,457,800
Collective allowance and regulatory reserves	758,440	255,665	2,789	1,013,215
Less: Regulatory adjustments applied on Tier 2 Capital	(30,133)	-	(2,789)	(4,744)
Tier 2 Capital	2,286,107	1,155,665	-	3,466,271
Total Capital	10,221,141	3,281,059	395,837	14,112,086
Credit RWA	60,675,227	20,954,069	1,118,859	82,822,657
Less: Credit RWA absorbed by Restricted Profit Sharing Investment Account	-	(500,866)	-	(500,866)
Total Credit RWA	60,675,227	20,453,203	1,118,859	82,321,791
Market RWA	3,722,181	583,120	9,366	4,318,447
Operational RWA	4,875,083	1,406,226	409,052	5,989,031
Large exposure risk RWA for equity holdings	120,393	-	-	120,393
Total Risk Weighted Assets	69,392,884	22,442,549	1,537,277	92,749,662

** The portion of regulatory adjustments not deducted from Tier 2 (as the AmlInvestment Bank does not have enough Tier 2 to satisfy the deduction) is deducted from the next higher level of capital as per paragraph 31.1 of the Bank Negara Malaysia's Capital Adequacy Framework (Capital Components).

The risk weighted assets of the Group are derived by aggregating the consolidated risk weighted assets of the banking subsidiaries. The aggregated Operational risk weighted assets of the Group has been adjusted to reflect the disposal of Amlslamic Bank by AmBank to the Company on 28 February 2011.

4.0 General Risk Management

The Risk Management Framework takes its lead from the Board's Approved Risk Appetite Framework which provides the catalyst to setting the risk/reward profile required by the Board, together with the related business strategies, limit framework and policies required to enable successful execution.

The Risk Appetite Framework is approved annually by the Board taking into account the Group's desired external rating and targeted profitability/ return on equity ("ROE") and is reviewed periodically throughout the financial year by both the executive management and the Board to consider any fine tuning/ amendments taking into account prevailing or expected changes to the operational environment.

The Risk Appetite Framework provides portfolio parameters for Credit Risk, Traded Market Risk, Non-Traded Market Risk and Operational Risk incorporating, inter alia, limit structures for countries, industries, single counterparty, value at risk, capital at risk, earnings at risk, stop loss, stable funding ratio and liquidity. Each Business Unit has asset writing strategies which tie into the overall Risk Appetite Framework providing detailed strategies of how the Business Units will execute their business plans in compliance with the Risk Appetite Framework.

Board Approved Risk Appetite Statement

The Group strategic goals are to sustain the top quartile ROE, and to maintain the credit rating of BBB+ or better (from international rating agencies) for the next one to two years. This is supported by sustainable asset quality and continued portfolio diversification within retail, non-retail, and insurance businesses, with greater contribution from non-interest income, complemented by robust management of liquidity, disciplined execution of interest rate risk/rate of return risk in the balance sheet, and with support from strong level of capital.

The Group intends to maintain sufficient quantity and quality of capital in excess of Basel 3 requirement for Common Equity Tier 1, Tier 1 Capital, and Total Capital. Our capital requirements are robustly tested over a three year period.

We enforce conservative approach to liquidity management, maintaining stable and diversified funding base consistent with Basel 3 liquidity matrix (Net Stable Funds Ratio, and Liquidity Coverage Ratios). Our targeted Adjusted Loan Deposit Ratio is within 90% range with continually improving current account and savings account ("CASA") deposit composition and market share.

The Group manages Operational Risk by setting the operational risk appetite statements and measurements that the Group is willing to tolerate to support its business strategies and objectives. The Group manages its reputational risk by not engaging in any activity that has potential to result in a material event or loss that would be outside the expectations of its stakeholders. The Group also manages its regulatory compliance risk by setting positive compliance culture and ensuring that the letter and spirit of regulatory requirements, applicable laws, rules, and standards in the respective jurisdictions are complied with.

The Group manages Shariah risk by ensuring that its operations, business, affairs and activities are in compliance with rulings of the BNM's Shariah Advisory Council (SAC) and the bank's Shariah Committee.

The Group manages trading activities by instituting appropriate governance, culture, and controls to promote acceptable trading behaviour.

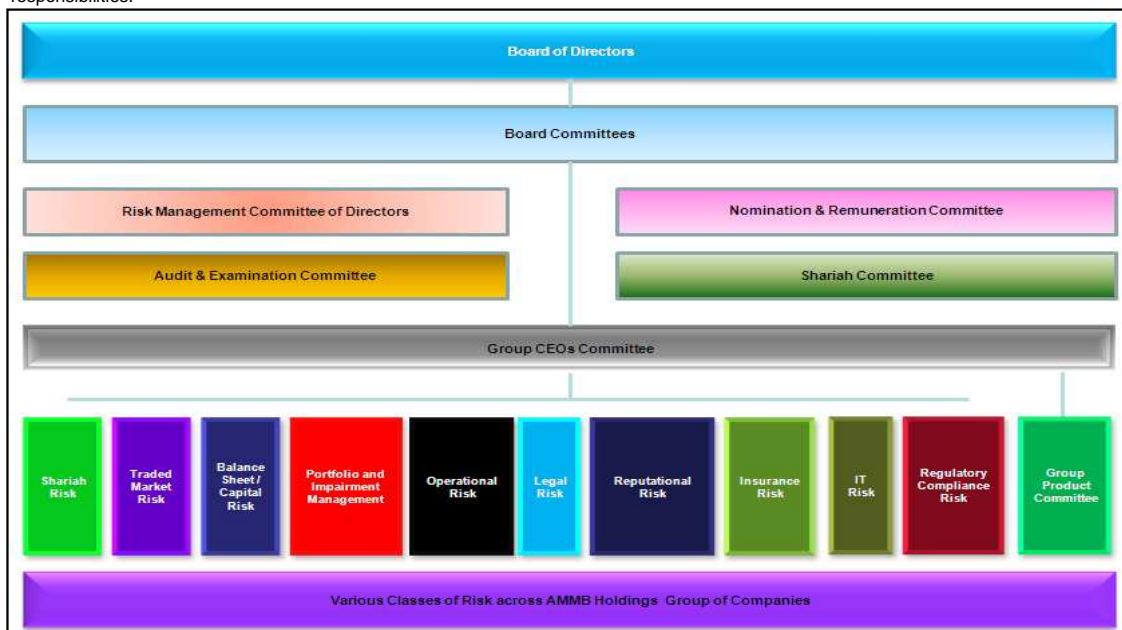
Risk Management Governance

The Board is ultimately responsible for the management of risks within the Group. The RMCD is formed to assist the Board in discharging its duties in overseeing the overall management of all risks covering market risk management, liquidity risk management, credit risk management and operational risk management.

The Board has also established the Group CEOs Committee to assist it in managing the risks and businesses of the Group. The committee addresses all classes of risk within its Board delegated mandate: balance sheet risk, credit risk, legal risk, operational risk, market risk, Shariah risk, compliance risk, reputational risk, product risk and business and IT risk.

In July 2013, the Group Product Committee ("GPC") was re-established as a sub-committee of the Group CEOs Committee. The GPC is to oversee activities in managing products for the Group; and to advise and report to the Group CEOs Committee on product related matters.

The following chart sets out the organisational structure of the Group CEOs Committee and an overview of the Group CEOs Committee's roles and responsibilities.



Strategic Risk

Strategic risk is the risk of not achieving the Group's corporate strategic goals. The Group's overall strategic planning reflects the Group's vision and mission, taking into consideration the Group's internal capabilities and external factors.

The Board is actively involved in setting of strategic goals, and is regularly updated on matters affecting corporate strategy implementation and corporate projects/ initiatives.

Reputational Risk

The Group recognises that maintaining its reputation among clients, investors, regulators and the general public is an important aspect of minimising legal and operational risk. Maintaining our reputation depends on a large number of factors, including the selection of our clients and business partners and the conduct of our business activities.

The Group seeks to maintain its reputation by screening potential clients and business partners and by conducting our business activities in accordance with high ethical standards and regulatory requirements.

4.1 Internal Capital Adequacy Assessment Process

The core objectives of the Group's Internal Capital Adequacy Assessment Process ("ICAAP") Policy are to:

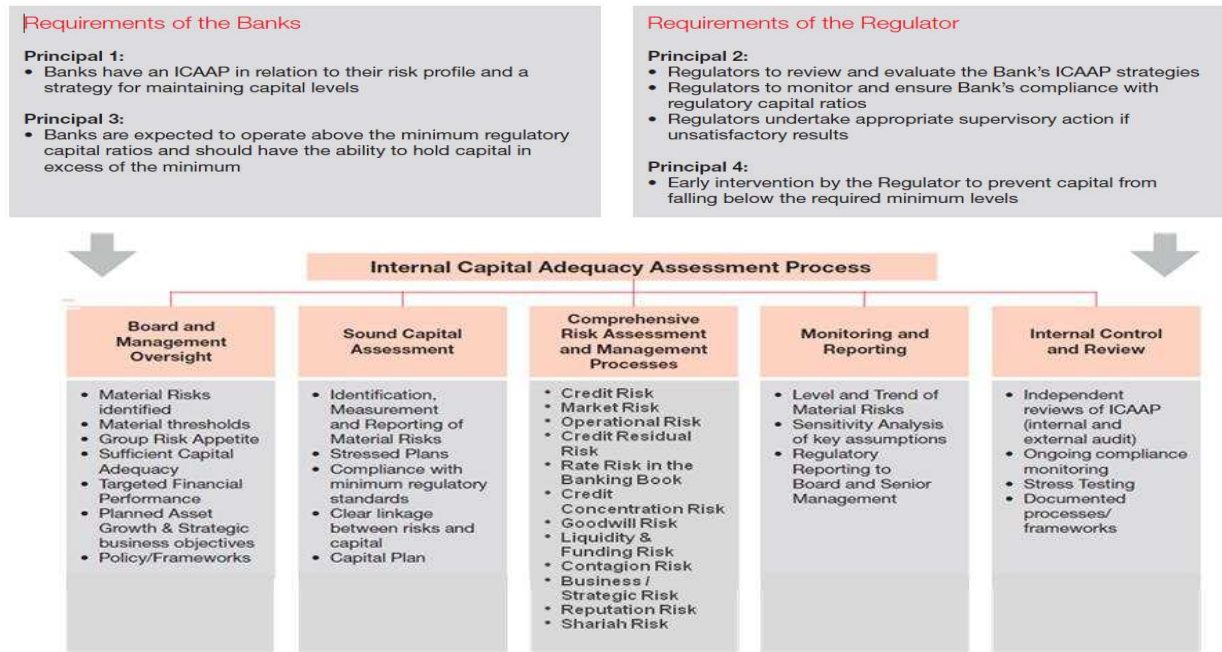
- Protect the interests of depositors, creditors and shareholders;
- Ensure the safety and soundness of the Group's capital position; and
- Ensure that the capital base supports the Group's Risk Appetite, and strategic business objectives, in an efficient and effective manner.

The requirements of the ICAAP Policy are consistent and calibrated with the Group's Risk Appetite as set and approved by the Board.

The following key principles underpin the ICAAP.

- 4.1.1 The Group must maintain an approved, documented, risk based and auditable ICAAP. The aim is to ensure the Group maintains, on a continuous basis, an adequate level of capitalisation which is sized following the identification, measurement, monitoring, and effective management and oversight of material risks across the Group, consistent with:
- Group Risk Appetite, including the Group's target credit rating category;
 - Regulatory Capital requirements;
 - The Board and Management's targeted financial performance, and
 - The Group's planned asset growth and strategic business objectives.
- 4.1.2 Management Oversight
The ICAAP must be subject to Board and senior management oversight, form an integral part of the Group's capital management and decision making processes, and will:
- Undergo regular, effective and comprehensive review;
 - Satisfy regulatory requirements;
 - Be capable of independent assessment and validation;
 - Be incorporated into the Group's overall risk management strategy and governance frameworks.
- 4.1.3 Capital Management Plan and Framework
The ICAAP must include an approved Capital Management Framework and Plan including:
- A strategy for maintaining capital resources over time;
 - Measures that would be taken in the event capital falls below a targeted level;
 - Measures to ensure that the Group is in compliance with minimum regulatory standards; and
 - Stressed capital plans with clearly documented assumptions consistent with the Group's strategic planning cycles.
- 4.1.4 The Group's quality and level of capital must be commensurate with the level of risks in the business. Sufficient capital should be maintained to:
- Meet minimum prudential requirements in all jurisdictions in which the Group operates, also any ratings agency requirements, including maintaining appropriate buffers over minimum capital levels;
 - Be consistent with the Group's overall risk profile and financial positions, taking into account its strategic focus and business plan; and
 - Ensure there is sufficient capital to support the regulatory capital requirements of the business, including those resulting from the outcomes of stress testing.
- The Group will have appropriately established capital targets for each major capital type including:
- Minimums;
 - Triggers; and
 - Target operating ranges
- 4.1.5 Capital allocation:
- The Group's capital, excluding any amount held centrally for strategic contingencies (e.g. acquisitions) should be allocated to individual business units using regulatory capital allocation principles;
 - Capital allocation should be consistent with the Group's regulatory capital measurement framework and risk adjusted performance requirements; and
 - The Group should only retain capital that is required to meet its economic, operational, prudential and strategic requirements. Consideration should be given to returning capital in excess of that required to shareholders.
- 4.1.6 Material Risks
- The Group must have clearly articulated definitions of each material risk type to be included in the ICAAP; and
 - Processes to identify and determine the materiality of current risk types, change to existing risk types and new risk types must be established.
- 4.1.7 The Board must be notified and the regulator advised as soon as practicable of any:
- Significant departure from its ICAAP
 - Concerns that the Board has about its capital adequacy along with proposed measures to address those concerns; and
 - Significant changes in its capital.
- 4.1.8 The cost of capital should be reviewed annually. The cost of capital should be set with reference to the Group's long term ROE objectives.

ICAAP Framework



Overview of ICAAP process and setting Internal Capital Targets



5.0 Credit Risk Management

The credit risk management process is depicted in the table below:

Identification	<ul style="list-style-type: none"> Identify/ recognise credit risk on transactions and/ or positions Select asset and portfolio mix
Assessment/ Measurement	<ul style="list-style-type: none"> Internal credit rating system Probability of default ("PD") Loss given default ("LGD") Exposure at default ("EAD")
Control/ Mitigation	<ul style="list-style-type: none"> Portfolio Limits, Counterparty Limits, Benchmark Returns Collateral & tailored facility structures
Monitoring/ Review	<ul style="list-style-type: none"> Monitor and report portfolio mix Review customer under Watchlist Undertake post mortem review

Credit risk is the risk of loss due to the inability or unwillingness of a counterparty to meet its payment obligations. Exposure to credit risk arises from lending, securities and derivative exposures. The identification of credit risk is done by assessing the potential impact of internal and external factors on the Group's transactions and/ or positions as well as Shariah compliance risk (please refer to Section 14 for discussion on Shariah Governance Structure).

The primary objective of credit risk management is to maintain accurate risk recognition - identification and measurement, to ensure that credit risk exposure is in line with the Group's Risk Appetite Framework and related credit policies.

For non-retail credits, risk recognition begins with an assessment of the financial standing of the borrower or counterparty using credit rating model. The model consists of quantitative and qualitative scores that are then translated into rating grades. The assigned credit rating grade forms a crucial part of the credit analysis undertaken for each of the Group's credit exposures.

For retail credits, credit-scoring systems to better differentiate the quality of borrowers are being used to complement the credit assessment and approval processes.

To support credit risk management, our rating models for major portfolios have been upgraded to facilitate:

- improvement in the accuracy of individual obligor risk ratings;
- enhancement to pricing models;
- loan/ financing loss provision calculation;
- stress-testing; and
- enhancement to portfolio management.

Lending/ financing activities are guided by internal credit policies and Risk Appetite Framework that are approved by the Board. The Group's Risk Appetite Framework is refreshed at least annually and with regard to credit risk, provides direction as to portfolio management strategies and objectives designed to deliver the Group's optimal portfolio mix. Credit risk portfolio management strategies include, amongst others:

- Concentration threshold/ review trigger:
 - single counterparty credit;
 - industry sector; and
 - country
- Asset writing strategies for industry sectors and portfolio composition (by Risk Grade and Security Indicator);
- Setting Loan/ Financing to Value limits for asset backed loans/ financing (i.e., property exposures and other collateral);
- Watchlist processes for identifying, monitoring and managing customers exhibiting signs of weakness and higher risk customers; and
- Setting Benchmark Returns which serve as a guide to the minimum returns the Group requires for the risk undertaken, taking into account operating expenses and cost of capital.

Individual credit risk exposure exceeding certain thresholds are escalated to Credit and Commitments Committee ("CACC") for approval. In the event such exposure exceeds CACC authority it will be reported to Executive Committee of Directors ("EXCO"). Portfolio credit risk is reported to the relevant management and board committees.

The Group CEOs Committee regularly meets to review the quality and diversification of the Group's loan/ financing portfolio, approve new and amended credit risk policy, and review the portfolio risk profile against the Group Risk Appetite Framework.

Group Risk prepares monthly Risk Reports which detail important portfolio composition and trend analysis incorporating asset growth, asset quality, impairments, flow rates of loan/ financing delinquency buckets and exposures by industry sectors are reported monthly by Group Risk to executive management and to all meetings of the Board.

The Group applies the Standardised Approach to determine the regulatory capital charge related to credit risk exposure.

5.1 Impairment

5.1.1 Definition of Past Due and Impaired Loans and Financing

All loans, financing and advances are categorised as either:

- Neither past due nor impaired;
- Past due but not impaired; or
- Impaired

An asset is considered past due when any payment (whether principal and/ or interest/ rate of return) due under the contractual terms are received late or missed.

A loan/ financing is classified as impaired under the following circumstances:

- (a) where the principal or interest/ profit or both is past due¹ or the amount outstanding is in excess of approved limit (for revolving facilities), each for more than 90 days or 3 months; or
- (b) the loan/ financing exhibits weaknesses that render a classification appropriate to the Group's Credit Risk Rating Framework, which requires it to fall under impaired loan as required under the Group's Classified Account Management Policy.
- (c) for loans/ financing with repayment schedules on quarterly basis or longer intervals to be classified as impaired as soon as default occurs, unless it does not exhibit any weakness that would render it classified according to the Group's Credit Risk Rating Framework. Notwithstanding that, these loans/ financing shall be classified as impaired when the principal or interest/ profit or both is past due for more than 90 days or 3 months.
- (d) for distressed rescheduled and restructured ("R/ R") facilities, these loans/ financing are categorised as "unlikeliness to repay" and classified as impaired. Non-performing R/ R facilities remain impaired until re-aged.

5.1.2 Methodology for Determination of Individual and Collective Allowances

An assessment is performed to determine whether objective evidence of impairment exists individually for financial assets that are individually significant, and collectively for financial assets that are not individually significant or not individually impaired.

Individual Assessment

Individual assessment is divided into 2 main processes – detection of an event(s) and an assessment of impairment:

- (a) Trigger management
In trigger management, financial assets which are above the pre-set individual assessment threshold are assessed using the relevant impairment triggers for objective evidence of impairment.
- (b) Valuation of assets
Financial assets which are triggered by the impairment triggers will be measured for evidence of high likelihood of impairment i.e. estimated recoveries (based on the discounted cash flow projection method and taking into account economic conditions) is less than carrying value or fair value is less than the carrying value.

Collective Assessment

Loans/ financing and advances, and commitments and contingencies below the significant threshold and those not assessed to be individually impaired, will be subject to collective assessment and a collective allowance will be computed accordingly. The collective impairment assessment and provisioning methodology uses historical loss data to derive the level of provisions. The collective provisions are computed after making the necessary adjustments to reflect current economic conditions.

¹For credit card facilities, an account is "past due" when the card member fails to settle the minimum monthly repayment due before the next billing date.

Table 5.1: Distribution of gross credit exposures by sector

The aggregated distribution of credit exposures by sector of AMMB Banking Group are as follows:

31 MARCH 2014														
	Agriculture RM'000	Mining and Quarrying RM'000	Manufacturing RM'000	Electricity, Gas and Water RM'000	Construction RM'000	Wholesale, Retail Trade, Restaurant and Hotel RM'000	Transport, Storage and Communication RM'000	Finance and Insurance RM'000	Real Estate RM'000	Business Activities RM'000	Education and Health RM'000	Household RM'000	Others RM'000	Total RM'000
On balance sheet exposures														
Sovereigns/ Central banks	-	-	-	-	117,013	-	-	13,900,363	-	-	2,856,709	-	300,133	17,174,218
Banks, DFIs and MDBs	-	-	-	-	-	-	-	8,470,498	-	798	69,627	-	10,087	8,551,010
Insurance companies, Securities firms and Fund managers	-	-	-	-	-	-	-	32,857	-	-	-	-	-	32,857
Corporates	3,868,523	3,141,998	8,184,045	1,579,238	6,989,052	4,204,303	2,962,251	3,893,145	7,014,735	1,917,043	1,455,196	1,812,837	274,138	47,296,504
Regulatory retail	114,786	29,936	255,287	4,036	268,335	339,228	120,030	246,421	83,601	114,835	167,611	33,611,769	43,783	35,399,658
Residential mortgages	-	-	-	-	-	-	-	-	-	-	-	10,500,745	-	10,500,745
Higher risk assets	-	-	-	-	-	-	-	918	417	-	-	22,439	102,506	126,280
Other assets	129	-	286	-	1,956	83	367	42,402	315	162,581	-	590,692	2,739,300	3,538,111
Securitisation exposures	-	-	-	-	-	-	91,586	74,397	-	-	5,399	-	-	171,382
Equity exposures	-	-	18	-	-	-	1,860	5,642	1,650	36	-	-	180	9,386
Defaulted exposures	11,786	640	107,372	290	107,624	38,338	45,640	9,309	7,984	6,921	12,277	809,635	13,030	1,170,846
Total for on balance sheet exposures	3,995,224	3,172,574	8,547,008	1,583,564	7,483,980	4,581,952	3,221,734	26,675,952	7,108,702	2,202,214	4,566,819	47,348,117	3,483,157	123,970,997
Off balance sheet exposures														
OTC derivatives	4,450	9,672	60,516	-	9,338	6,197	45,270	2,151,603	2,671	26,132	-	-	5,859	2,321,708
Credit derivatives	-	-	-	-	-	-	-	16	-	-	-	-	-	16
Off balance sheet exposures other than OTC derivatives or Credit derivatives	392,020	187,942	2,071,798	213,777	2,384,702	941,012	468,837	570,925	1,219,557	276,164	386,925	2,540,348	21,479	11,675,486
Defaulted exposures	-	-	4,072	-	17,692	4,175	500	5,190	-	4,183	12	86	122	36,032
Total for off balance sheet exposures	396,470	197,614	2,136,386	213,777	2,411,732	951,384	514,607	2,727,734	1,222,228	306,479	386,937	2,540,434	27,460	14,033,242
Total on and off balance sheet exposures	4,391,694	3,370,188	10,683,394	1,797,341	9,895,712	5,533,336	3,736,341	29,403,686	8,330,930	2,508,693	4,953,756	49,888,551	3,510,617	138,004,239

Table 5.1: Distribution of gross credit exposures by sector (Cont'd.)

The aggregated distribution of credit exposures by sector of AMMB Banking Group are as follows:

31 MARCH 2013 (Restated)														
	Agriculture RM'000	Mining and Quarrying RM'000	Manufacturing RM'000	Electricity, Gas and Water RM'000	Construction RM'000	Wholesale, Retail Trade, Restaurant and Hotel RM'000	Transport, Storage and Communication RM'000	Finance and Insurance RM'000	Real Estate RM'000	Business Activities RM'000	Education and Health RM'000	Household RM'000	Others RM'000	Total RM'000
On balance sheet exposures														
Sovereigns/ Central banks	-	-	-	-	-	-	-	15,366,013	-	-	1,095,199	-	300,133	16,761,345
PSEs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Banks, DFIs and MDBs	-	-	-	-	-	28	-	6,448,453	-	22,153	-	-	-	6,470,634
Insurance companies, Securities firms and Fund managers	-	-	-	-	-	-	-	24,380	-	-	-	-	-	24,380
Corporates	3,174,861	2,044,789	7,336,671	1,003,781	4,996,655	5,019,076	2,672,568	4,569,435	6,968,632	1,223,747	1,326,450	1,402,198	195,369	41,934,232
Regulatory retail	119,843	30,533	318,774	7,547	320,652	469,516	187,984	274,220	39,936	183,704	116,841	33,618,780	1,799	35,690,129
Residential mortgages	-	-	-	-	-	-	-	-	-	-	-	9,683,796	-	9,683,796
Higher risk assets	-	-	27	-	-	-	-	869	1,331	-	-	20,150	102,602	124,979
Other assets	185	82	213	31	382	309	56	208,616	312	339,036	-	492,727	2,029,469	3,071,418
Investment	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Securitisation exposures	53,958	-	-	-	-	-	-	24,176	-	-	5,867	-	-	84,001
Equity exposures	-	-	42	-	124	240	1,550	4,060	3,903	38	-	-	198,282	208,239
Defaulted exposures	9,721	9,218	235,035	311	71,173	50,284	155,852	23,394	60,457	11,521	31,727	730,763	2,247	1,391,703
Total for on balance sheet exposures	3,358,568	2,084,622	7,890,762	1,011,670	5,388,986	5,539,453	3,018,010	26,943,616	7,074,571	1,780,199	2,576,084	45,948,414	2,829,901	115,444,856
Off balance sheet exposures														
OTC derivatives	2,966	6,780	46,990	-	9,169	12,843	61,998	2,125,144	485	18,688	-	-	4,903	2,289,966
Credit derivatives	-	-	-	-	-	-	-	68	-	-	-	-	-	68
Off balance sheet exposures other than OTC derivatives or Credit derivatives	371,598	225,716	2,366,528	209,327	2,547,355	953,400	356,617	524,600	1,280,866	302,996	171,310	2,585,568	25,798	11,921,679
Defaulted exposures	30	4,000	31,987	-	41,672	12,188	815	1,088	2,300	44	-	287	26	94,437
Total for off balance sheet exposures	374,594	236,496	2,445,505	209,327	2,598,196	978,431	419,430	2,650,900	1,283,651	321,728	171,310	2,585,855	30,727	14,306,150
Total on and off balance sheet exposures	3,733,162	2,321,118	10,336,267	1,220,997	7,987,182	6,517,884	3,437,440	29,594,516	8,358,222	2,101,927	2,747,394	48,534,269	2,860,628	129,751,006

Table 5.2: Impaired and past due loans, advances and financing, Individual and collective allowances by sector

The aggregated amounts of impaired and past due loans, advances and financing, individual and collective allowances, charges for individual impairment allowances and write offs during the year by sector of AMMB Banking Group are as follows:

31 MARCH 2014															
	Agriculture	Mining and Quarrying	Manufacturing	Electricity, Gas and Water	Construction	Wholesale, Retail Trade, Restaurant and Hotel	Transport, Storage and Communication	Finance and Insurance	Real Estate	Business Activities	Education and Health	Household	Others	Not allocated	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Impaired loans, advances and financing	7,385	4,132	227,053	24,250	36,051	44,512	62,616	1,769	7,920	24,511	13,816	1,213,010	1,679	-	1,668,704
Past due loans / financing	66,989	18,726	283,365	24,915	173,997	148,449	374,429	12,651	174,772	102,005	73,499	13,599,269	5,781	-	15,058,847
Individual allowances	11	3,127	108,930	21,240	3,366	205	8,746	-	123	2,754	-	19,050	-	-	167,552
Collective allowances	-	-	-	-	-	-	-	-	-	-	-	-	-	1,950,556	1,950,556
Charges for individual allowances	(5,161)	4,079	131,331	(3,249)	3,858	5,905	41,908	-	(4,788)	3,229	29,324	(6,743)	(5,523)	-	194,170
Write-offs against individual allowances	-	15,638	120,927	-	14,784	7,308	39,248	-	567	4,080	32,669	-	245	-	235,466

31 MARCH 2013 (Restated)															
	Agriculture	Mining and Quarrying	Manufacturing	Electricity, Gas and Water	Construction	Wholesale, Retail Trade, Restaurant and Hotel	Transport, Storage and Communication	Finance and Insurance	Real Estate	Business Activities	Education and Health	Household	Others	Not allocated	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Impaired loans, advances and financing	20,598	17,888	254,786	25,906	51,111	49,908	18,593	28,287	18,244	18,898	56,066	1,109,221	10,963	-	1,680,469
Past due loans / financing	95,204	24,238	362,739	26,315	177,364	163,568	127,190	28,900	146,782	79,861	278,567	14,329,421	11,706	-	15,851,855
Individual allowances	5,172	14,686	98,525	24,489	14,292	1,698	6,086	-	5,478	4,215	3,345	2,368	5,768	-	186,122
Collective allowances	-	-	-	-	-	-	-	-	-	-	-	-	-	1,986,973	1,986,973
Charges for individual allowances	(6,356)	162,567	102,835	(4,775)	17,297	3,986	7,262	855	1,792	344	1,952	(895)	2,313	-	289,177
Write-offs against individual allowances	-	147,881	30,859	168	34,903	5,222	2,270	898	9,737	-	2,431	68	1,517	-	235,954

Table 5.3: Geographical distribution of credit exposures

The aggregated geographic distribution of credit exposures of AMMB Banking Group are as follows:

	31 MARCH 2014		
	In Malaysia RM'000	Outside Malaysia RM'000	Total RM'000
On balance sheet exposures			
Sovereigns/ Central banks	16,651,813	522,405	17,174,218
Banks, DFIs and MDBs	7,376,076	1,174,934	8,551,010
Insurance companies, Securities firms & Fund managers	155	32,702	32,857
Corporates	45,904,310	1,392,194	47,296,504
Regulatory retail	35,399,658	-	35,399,658
Residential mortgages	10,500,745	-	10,500,745
Higher risk assets	125,356	924	126,280
Other assets	3,351,681	186,430	3,538,111
Securitisation exposures	171,382	-	171,382
Equity exposures	9,350	36	9,386
Defaulted exposures	1,170,846	-	1,170,846
Total for on balance sheet exposures	120,661,372	3,309,625	123,970,997
Off balance sheet exposures			
OTC derivatives	2,321,708	-	2,321,708
Credit derivatives	16	-	16
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,436,709	238,777	11,675,486
Defaulted exposures	36,032	-	36,032
Total for off balance sheet exposures	13,794,465	238,777	14,033,242
Total on and off balance sheet exposures	134,455,837	3,548,402	138,004,239

	31 MARCH 2013 (Restated)		
	In Malaysia RM'000	Outside Malaysia RM'000	Total RM'000
On balance sheet exposures			
Sovereigns/ Central banks	16,761,345	-	16,761,345
Banks, DFIs and MDBs	6,063,073	407,561	6,470,634
Insurance companies, Securities firms & Fund managers	-	24,380	24,380
Corporates	40,847,172	1,087,060	41,934,232
Regulatory retail	35,690,129	-	35,690,129
Residential mortgages	9,683,796	-	9,683,796
Higher risk assets	123,987	992	124,979
Other assets	2,719,599	351,819	3,071,418
Securitisation exposures	84,001	-	84,001
Equity exposures	208,201	38	208,239
Defaulted exposures	1,391,703	-	1,391,703
Total for on balance sheet exposures	113,573,006	1,871,850	115,444,856
Off balance sheet exposures			
OTC derivatives	2,289,966	-	2,289,966
Credit derivatives	68	-	68
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,788,441	133,238	11,921,679
Defaulted exposures	94,437	-	94,437
Total for off balance sheet exposures	14,172,912	133,238	14,306,150
Total on and off balance sheet exposures	127,745,918	2,005,088	129,751,006

Table 5.4: Geographical distribution of impaired and past due loans, advances and financing, individual and collective allowances

The aggregated amounts of impaired and past due loans, advances and financing, individual and collective allowances by geographic distribution of AMMB Banking Group are as follows:

31 March 2014			
	In Malaysia RM'000	Outside Malaysia RM'000	Total RM'000
Impaired loans, advances & financing	1,650,220	18,484	1,668,704
Past due loans / financing	15,058,847	-	15,058,847
Individual allowances	155,630	11,920	167,550
Collective allowances	1,935,785	14,771	1,950,556

31 MARCH 2013 (Restated)			
	In Malaysia RM'000	Outside Malaysia RM'000	Total RM'000
Impaired loans, advances & financing	1,680,469	-	1,680,469
Past due loans / financing	15,851,856	-	15,851,856
Individual allowances	186,122	-	186,122
Collective allowances	1,973,115	13,858	1,986,973

Table 5.5: Residual contractual maturity by major types of credit exposure

The aggregated residual contractual maturity by major types of gross credit exposures of AMMB Banking Group are as follows:

	31 MARCH 2014								Total RM'000
	Up to 1 month RM'000	>1 to 3 months RM'000	>3 to 6 months RM'000	>6 to 12 months RM'000	>1 to 3 years RM'000	>3 to 5 years RM'000	> 5 years RM'000	No maturity specified RM'000	
On balance sheet exposures									
Sovereigns/ central banks	8,253,072	3,150,733	317,409	394,031	-	441,417	4,596,838	20,718	17,174,218
Banks, DFIs and MDBs managers	5,312,847	1,820,747	696,008	125,202	51,671	114,844	114,133	315,558	8,551,010
Corporates	156	-	-	-	-	-	32,701	-	32,857
Regulatory retail	13,161,438	3,737,631	3,119,316	1,771,135	4,303,371	6,636,274	14,565,681	1,659	47,296,505
Residential mortgages	1,940,375	90,704	143,553	327,587	2,965,523	5,980,690	23,951,226	-	35,399,658
Higher risk assets	1,368	415	1,498	3,974	64,215	137,601	10,291,674	-	10,500,745
Other assets	462	26	62	119	607	1,373	23,201	100,430	126,280
Securitisation exposures	1,349,617	3,908	4,904	10,159	-	341,784	-	1,827,739	3,538,111
Equity exposures	4,040	-	-	-	-	-	167,342	-	171,382
Defaulted exposures	5,641	-	-	-	-	-	3,565	180	9,386
Defaulted exposures	158,260	15,026	19,209	35,194	156,358	159,898	626,901	-	1,170,846
Total for on balance sheet exposures	30,187,276	8,819,190	4,301,959	2,667,401	7,541,745	13,813,881	54,373,262	2,266,284	123,970,998
Off balance sheet exposures									
OTC derivatives	58,650	54,064	48,995	111,199	577,074	721,878	749,848	-	2,321,708
Credit derivatives or Credit derivatives	-	-	-	-	10	-	6	-	16
Defaulted exposures	1,486,075	983,395	1,218,169	2,116,651	1,747,166	1,040,647	3,083,383	-	11,675,486
Defaulted exposures	13,253	1,363	5,186	6,114	6,158	193	3,765	-	36,032
Total for off balance sheet exposures	1,557,978	1,038,822	1,272,350	2,233,964	2,330,408	1,762,718	3,837,002	-	14,033,242
Total on and off balance sheet exposures	31,745,254	9,858,012	5,574,309	4,901,365	9,872,153	15,576,599	58,210,264	2,266,284	138,004,240

Table 5.5: Residual contractual maturity by major types of credit exposure (Cont'd.)

The aggregated residual contractual maturity by major types of gross credit exposures of AMMB Banking Group are as follows:

	31 MARCH 2013 (Restated)								Total RM'000
	Up to 1 month RM'000	>1 to 3 months RM'000	>3 to 6 months RM'000	>6 to 12 months RM'000	>1 to 3 years RM'000	>3 to 5 years RM'000	> 5 years RM'000	No maturity specified RM'000	
On balance sheet exposures									
Sovereigns/ Central banks	9,621,137	3,137,478	-	-	15,272	426,115	3,547,200	14,143	16,761,345
Banks, DFIs & MDBs	3,423,813	1,536,701	536,916	305,761	380,798	20,467	266,178	-	6,470,634
Insurance companies, Securities firms & Fund managers	5	-	24,375	-	-	-	-	-	24,380
Corporates	10,912,168	3,208,395	3,827,416	1,514,419	4,734,176	5,334,721	12,401,555	1,382	41,934,232
Regulatory retail	2,383,681	46,001	98,378	252,862	3,322,940	5,837,492	23,748,775	-	35,690,129
Residential mortgages	16,421	995	1,114	4,244	46,530	122,851	9,491,641	-	9,683,796
Higher risk assets	462	16	16	58	421	688	22,916	100,402	124,979
Other assets	1,541,468	3,582	4,455	9,254	-	361,608	165	1,150,886	3,071,418
Securitisation exposures	65	-	-	-	-	-	83,936	-	84,001
Equity exposures	5,455	-	-	-	-	-	4,502	198,282	208,239
Defaulted exposures	263,269	105,042	72,259	91,567	124,320	127,156	608,090	-	1,391,703
Total for on balance sheet exposures	28,167,944	8,038,210	4,564,929	2,178,165	8,624,457	12,231,098	50,174,958	1,465,095	115,444,856
Off balance sheet exposures									
OTC derivatives	54,474	91,563	38,267	84,880	385,627	696,361	938,794	-	2,289,966
Credit derivatives	-	39	-	-	-	18	11	-	68
Off balance sheet exposures other than OTC derivatives or Credit derivatives	1,969,129	836,707	1,468,404	1,981,490	1,856,390	671,691	3,137,768	100	11,921,679
Defaulted exposures	21,806	11,934	3,382	30,297	23,988	945	2,085	-	94,437
Total for off balance sheet exposures	2,045,409	940,243	1,510,053	2,096,667	2,266,005	1,369,015	4,078,658	100	14,306,150
Total on and off balance sheet exposures	30,213,353	8,978,453	6,074,982	4,274,832	10,890,462	13,600,113	54,253,616	1,465,195	129,751,006

Table 5.6: Reconciliation of changes to loans/financing impairment allowances

The reconciliation of changes to aggregated loan/financing impairment allowances of AMMB Banking Group are as follows:

	31 MARCH 2014	
	Individual impairment allowances RM'000	Collective impairment allowances RM'000
Balance at beginning of financial year	186,122	1,948,313
Effect arising from the pooling of interests	-	38,660
As restated	186,122	1,986,973
Charge for the year – net	216,719	602,110
Amount written-off	(235,466)	(639,938)
Exchange differences	177	1,411
Balance at end of financial year	167,552	1,950,556
		(Charge off)/ recoveries
		RM'000
Bad debts written off during the year		(73,098)
Bad debt recoveries during the year		821,567

	31 MARCH 2013 (Restated)	
	Individual impairment allowances RM'000	Collective impairment allowances RM'000
Balance at beginning of financial year	134,359	2,049,217
Charge for the year – net	287,717	455,288
Amount written-off	(235,954)	(563,277)
Amount transferred from AmIslamic Bank	-	1,871
Amount transferred to AmBank	-	(1,871)
Effect arising from the pooling of interests	-	40,536
Exchange differences	-	5,209
Balance at end of financial year	186,122	1,986,973
		(Charge off)/ recoveries
		RM'000
Bad debts written off during the year		(83,251)
Bad debt recoveries during the year		644,948

* As at 31 March 2014, the gross exposure and collective allowance relating to the PSIA financing are RM450.1 million and RM2.5 million (31 March 2013:RM500.9 million and RM2.1 million) respectively.

There was no individual allowance provided for the PSIA financing.

6.0 Credit Risk Exposure under Standardised Approach

The Group adopts the list of eligible External Credit Assessment Institutions ("ECAIs") that is allowed by BNM for the following exposure classes:

- Sovereigns and Central Banks
- Banking Institutions
- Corporate
- Securitisations

Depending on the exposure class, the following ratings by the following ECAIs are allowed:

- Standard & Poor's Rating Services ("S&P")
- Moody's Investors Service ("Moody's")
- Fitch Rating ("Fitch")
- Rating and Investment Information, Inc
- RAM
- Malaysian Rating Corporation Berhad ("MARC")

Table 6.1: Credit exposures by risk weights under the Standardised Approach

The breakdown of credit risk exposures by risk weights of AMMB Banking Group are as follows:

31 MARCH 2014												
Exposures after netting and credit risk mitigation												
Risk weights	Sovereigns & Central banks	Banks, FDIs and MDBs	Insurance Cos, Securities firms & Fund managers	Corporates	Regulatory retail	Residential mortgages	Higher risk assets	Other assets	Securitisation exposures	Equity exposures	Total Exposures after Netting & CRM	Total Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
0%	17,174,218	14,221	-	3,454,129	-	-	-	410,290	-	-	21,052,858	-
20%	200	8,149,006	-	2,811,319	11,875	-	-	6,449	164,923	-	11,143,772	2,228,753
35%	-	-	-	-	-	10,116,493	-	-	-	-	10,116,493	3,540,772
50%	-	2,422,531	-	366,948	32,072	537,724	-	-	-	-	3,359,275	1,679,638
75%	-	-	-	-	36,581,523	-	-	-	-	-	36,581,523	27,436,142
100%	-	66	53,470	45,901,636	1,250,663	121,405	-	3,121,372	-	9,386	50,457,998	50,457,998
150%	-	-	-	272,787	286,481	-	143,036	-	-	-	702,304	1,053,456
1250%	-	-	-	-	-	-	-	-	6,459	-	6,459	80,739
Total	17,174,418	10,585,824	53,470	52,806,819	38,162,614	10,775,622	143,036	3,538,111	171,382	9,386	133,420,682	86,477,498

31 MARCH 2013 (Restated)												
Exposures after netting and credit risk mitigation												
Risk weights	Sovereigns & Central banks	Banks, FDIs and MDBs	Insurance Cos, Securities firms & Fund managers	Corporates	Regulatory retail	Residential mortgages	Higher risk assets	Other assets	Securitisation exposures	Equity exposures	Total Exposures after Netting & CRM	Total Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
0%	16,761,345	34,782	-	2,793,495	-	-	-	497,677	-	-	20,087,299	-
20%	40,448	6,505,926	-	1,900,834	88,775	-	-	25,220	69,963	-	8,631,166	1,726,233
35%	-	-	-	-	-	8,658,936	-	-	-	-	8,658,936	3,030,628
50%	-	1,938,271	-	413,603	45,381	1,129,526	-	-	10,394	-	3,537,175	1,768,587
75%	-	-	-	-	36,964,673	-	-	-	-	-	36,964,673	27,723,505
100%	313	9,063	65,062	43,088,085	1,273,666	119,603	-	2,548,522	-	208,239	47,312,553	47,312,552
150%	-	-	-	496,485	170,814	-	143,098	-	-	-	810,397	1,215,596
1250%	-	-	-	-	-	-	-	-	3,644	-	3,644	45,556
Total	16,802,106	8,488,042	65,062	48,692,502	38,543,309	9,908,065	143,098	3,071,419	84,001	208,239	126,005,843	82,822,657

Table 6.2: Rated Exposures according to Ratings by ECAIs

31 MARCH 2014						
Ratings of Corporate by Approved ECAIs						
Exposure class	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B1 to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Credit exposures (using corporate risk weights)						
Insurance companies, Securities firms and Fund managers	53,470	-	-	-	-	53,470
Corporates	57,115,590	2,220,910	233,798	-	33	54,660,849
Total	57,169,060	2,220,910	233,798	-	33	54,714,319

31 MARCH 2013 (Restated)						
Ratings of Corporate by Approved ECAIs						
Exposure class	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B1 to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Credit exposures (using corporate risk weights)						
Insurance companies, Securities firms and Fund managers	65,062	-	-	-	-	65,062
Corporates	52,099,719	1,218,565	300,208	107,971	-	50,472,975
Total	52,164,781	1,218,565	300,208	107,971	-	50,538,037

31 MARCH 2014						
Short term Ratings of Banking Institutions and Corporate by Approved ECAIs						
Exposure class	Moody's	P-1	P-2	P-3	Others	Unrated
	S&P	A-1	A-2	A-3	Others	Unrated
	Fitch	F1+ F1	F2	F3	B to D	Unrated
	RAM	P-1	P-2	P-3	NP	Unrated
	MARC	MARC-1	MARC-2	MARC-3	MARC-4	Unrated
	Rating & Investment Information Inc.	a-1+,a-1	a-2	a-3	b,c	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Banks, DFI and MDB	104,813	104,813	-	-	-	-
Rated Credit Exposures						
Corporates	-	-	-	-	-	-
Total	104,813	104,813	-	-	-	-

31 MARCH 2013						
Short term Ratings of Banking Institutions and Corporate by Approved ECAIs						
Exposure class	Moody's	P-1	P-2	P-3	Others	Unrated
	S&P	A-1	A-2	A-3	Others	Unrated
	Fitch	F1+ F1	F2	F3	B to D	Unrated
	RAM	P-1	P-2	P-3	NP	Unrated
	MARC	MARC-1	MARC-2	MARC-3	MARC-4	Unrated
	Rating & Investment Information Inc.	a-1+,a-1	a-2	a-3	b,c	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Banks, DFI and MDB	133,446	133,446	-	-	-	-
Rated Credit Exposures						
Corporates	69,608	69,608	-	-	-	-
Total	203,054	203,054	-	-	-	-

Table 6.2: Rated Exposures according to Ratings by ECAIs (Cont'd.)

31 MARCH 2014						
Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-Balance Sheet Exposures						
Sovereigns and Central banks	17,174,418	522,405	16,652,013	-	-	-
Total	17,174,418	522,405	16,652,013	-	-	-

31 MARCH 2013						
Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-Balance Sheet Exposures						
Sovereigns and Central banks	16,802,106	-	16,552,975	-	-	249,131
Total	16,802,106	-	16,552,975	-	-	249,131

31 MARCH 2014						
Exposure class	Ratings of Banking Institutions by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RAM	AAA to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Banks, DFIs and MDBs	10,481,010	1,070,567	927,474	925,132	62	7,557,775
Total	10,481,010	1,070,567	927,474	925,132	62	7,557,775

31 MARCH 2013 (Restated)						
Exposure class	Ratings of Banking Institutions by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RAM	AAA to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures						
Banks, DFIs and MDBs	8,354,596	2,116,024	1,090,982	2,455,735	61	2,691,794
Total	8,354,596	2,116,024	1,090,982	2,455,735	61	2,691,794

Table 6.3: Securitisation according to Ratings by ECAs

31 MARCH 2014				
Exposure class	Ratings of Securitisation by Approved ECAs			
	Moodys	Aaa to Aa3	A1 to A3	Unrated
	S&P	AAA to AA-	A+ to A-	Unrated
	Fitch	AAA to AA-	A+ to A-	Unrated
	RAM	AAA to AA3	A1 to A3	Unrated
	MARC	AAA to AA-	A+ to A-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	Unrated
	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures				
Securitisation exposures	171,382	164,923	-	6,459
Total	171,382	164,923	-	6,459

31 MARCH 2013				
Exposure class	Ratings of Securitisation by Approved ECAs			
	Moodys	Aaa to Aa3	A1 to A3	Unrated
	S&P	AAA to AA-	A+ to A-	Unrated
	Fitch	AAA to AA-	A+ to A-	Unrated
	RAM	AAA to AA3	A1 to A3	Unrated
	MARC	AAA to AA-	A+ to A-	Unrated
	Rating & Investment Information Inc.	AAA to AA-	A+ to A-	Unrated
	RM'000	RM'000	RM'000	RM'000
On and off balance sheet exposures				
Securitisation exposures	84,001	69,963	10,394	3,644
Total	84,001	69,963	10,394	3,644

7.0 Credit Risk Mitigation

Main types of collateral taken by the Group

Collateral is generally taken as security for credit exposures as a secondary source of repayment in case the counterparty cannot meet its contractual repayment obligations from cash flow generation. Types of collateral typically taken by the Group include:

- Cash and term deposits
- Exchange traded shares, bonds, sukuk, convertible bonds and marketable securities
- Non-exchange traded debt securities/ sukuk
- Unit trusts (including Amanah Saham Nasional, Amanah Saham Bumiputera and mutual funds)
- Non-exchange traded shares
- Residential and non-residential property
- Plantation land, mining land, quarry land and vacant land
- Passenger vehicle, commercial vehicle, construction vehicle and vessel
- Plant and machineries

In the case of the Group's Islamic Banking operations, only Shariah approved assets can be accepted as permissible collateral.

Where the customer risk profile is considered very sound (or by nature of the product, for instance small limit products such as credit cards), a transaction may be provided on an "unsecured" basis, this is not supported by collateral.

In addition to rating customer's probability of default via an internal risk rating system, the Group uses Security Indicators ("SIs") in its non-retail portfolio to assess the strength of collateral supporting its exposures.

Processes for collateral management

To support the development of processes around collateral valuation and management, the concept of legal enforceability and certainty are central to collateral management. In order to achieve legal enforceability and certainty, the Group has standard collateral instruments, and where applicable, security interests are registered.

Guarantee Support

Guarantee support for lending/ financing proposals are an integral component in transaction structuring for the Group. The guarantee of a financially strong party can help improve the risk grade of a transaction through its explicit support of the borrower/ customer, where borrower's/ customer's risk grade will be enhanced with guarantor's risk grade

Guarantees that are recognised for risk grading purposes may be provided by parties that include associated entities, banks or sovereigns. Credit policy provides threshold parameters to determine acceptable counterparties in achieving risk grade enhancement of the transaction. Guarantee by a counterparty with lower rating than the borrower/ customer is not recognised as part of the risk grade enhancement.

Use of credit derivatives and netting for risk mitigation

Currently, the Group does not use credit derivatives and netting for risk mitigation.

Transaction structuring to mitigate credit risk

Besides tangible security and guarantee support described above, credit risk mitigation techniques are used in structuring transactions. These include duration limits managing the number of years the loan/ financing is extended, amortisation schedules and loan/ financing covenants. These assist in managing credit risk and in providing early warning signals, whereby should loan/ financing covenants be breached, the Group and the customer can work together to address the underlying causes and as appropriate, restructure facilities.

Concentrations of credit risk mitigation

The Group carefully monitors collateral concentrations via portfolio management reporting and amendments as necessary to its Risk Appetite Framework and related policies governing Loan/ Financing to Value metrics.

The main types of collateral undertaken by the Group are properties, motor vehicles and exchange traded shares.

Table 7.1: Credit Risk Mitigation

The aggregated exposures and eligible guarantees, credit derivatives and collateral of the AMMB Banking Group are as follows:

Exposures	31 MARCH 2014		
	Exposures before CRM RM'000	Exposures covered by Guarantees RM'000	Exposures covered by Eligible Financial Collateral RM'000
Credit risk			
On balance sheet exposures			
Sovereigns/ Central banks	17,174,218	-	-
Banks, DFIs And MDBs	8,551,010	-	-
Insurance cos, Securities firms and Fund managers	32,857	-	-
Corporates	47,296,504	1,063,194	7,842,064
Regulatory retail	35,399,658	9,696	366,236
Residential mortgages	10,500,745	-	98,733
Higher risk assets	126,280	-	-
Other assets	3,538,111	-	-
Specialised Financing/ Investment	-	-	-
Securitisation exposures	171,382	-	-
Equity exposures	9,386	-	-
Defaulted exposures	1,170,846	6,177	40,296
Total for on balance sheet exposures	123,970,997	1,079,067	8,347,329
Off balance sheet exposures			
OTC derivatives	2,321,708	-	-
Credit derivatives	16	-	-
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,482,700	8,784	1,727,647
Defaulted exposures	36,032	50	11,839
Total for off balance sheet exposures	13,840,456	8,834	1,739,486
Total on and off balance sheet exposures	137,811,453	1,087,901	10,086,815

Exposures	31 MARCH 2013 (Restated)		
	Exposures before CRM RM'000	Exposures covered by Guarantees RM'000	Exposures covered by Eligible Financial Collateral RM'000
Credit risk			
On balance sheet exposures			
Sovereigns/ Central banks	16,761,345	-	-
Banks, DFIs And MDBs	6,470,634	-	-
Insurance cos, securities firms and fund managers	24,380	-	-
Corporates	10,949,627	515,950	1,866,951
Regulatory retail	44,197,143	33,675	5,660,519
Residential mortgages	22,649,189	76,484	335,558
Higher risk assets	9,550,789	-	60,432
Other assets	351,100	-	-
Securitisation exposures	84,001	-	-
Equity exposures	1,234,347	-	-
Defaulted exposures	1,391,703	13,219	161,403
Total for on balance sheet exposures	113,664,258	639,328	8,084,863
Off balance sheet exposures			
OTC derivatives	2,289,966	-	-
Credit derivatives	68	-	-
Off balance sheet exposures other than OTC derivatives or Credit derivatives	11,921,679	9,492	1,768,930
Defaulted exposures	94,437	1	8,571
Total for off balance sheet exposures	14,306,150	9,493	1,777,501
Total on and off balance sheet exposures	127,970,408	648,821	9,862,364

8.0 Off Balance Sheet exposures and Counterparty Credit Risk

8.1 Off Balance Sheet exposures

The Group off balance sheet exposures consist of 3 main categories as follows:

- (1) Credit related exposures, e.g. guarantees given on behalf of customers, certain transaction-related contingent items, obligation under underwriting agreement, short term self liquidating trade-related contingencies, Islamic financing sold to Cagamas, irrevocable commitment to extend credit and unutilised credit card line.
- (2) Derivatives Financial Instruments, e.g. forward exchange contracts (forward exchange contracts and cross currency swaps) interest/ profit rate related contracts (interest/ profit rates futures and interest/ profit rates swap), equity related contracts (option and futures) and commodity related contract (option).
- (3) Other treasury-related exposures, e.g. forward purchase commitment.

Off balance sheet exposure is mitigated by setting of credit limit for the respective counterparty and exposure limit for industry sectors which are governed under the Group Risk Appetite Framework.

8.2 Counterparty Credit Risk

Market related credit risk is present in market instruments (derivatives and forward contracts), and comprises counterparty risk (default at the end of contract) and pre-settlement risk (default at any time during the life of contract). Market related credit risk requires a different method in calculating the pre-settlement risk because actual and potential market movements impact the Group's exposure. The markets covered by this treatment for transactions entered by the Group include interest/ profit rates, foreign exchange and equities.

For each individual contract, the pre-settlement risk exposure is normally calculated based on the sum of the mark-to-market ("MTM") value of the exposure, plus the notional principal multiplied by the potential credit risk exposure ("PCRE") factor; if the sum of each individual contract is negative, the pre-settlement risk exposure for this contract is deemed to be zero.

Pre-settlement risk exposure = MTM + PCRE factor (or known as add-on factor) x Notional Principal

- The MTM is essentially the current replacement cost of the contract, and can be positive or negative. Where it is positive, i.e. in the money, the Group has credit exposure against the counterparty; if it is negative, i.e. out of the money, the negative value will be used.
- The PCRE factors recognise that prices change over the remaining period to maturity, and that risk increases with time. The PCRE factors are mandated for regulatory capital purposes.
- Variation to the above generic methodology is allowed for specific product.

Maximum pay out method is used for back to back and structured products where the underlying instrument structures are dynamic i.e. not confine to a standardised underlying instrument. Where the maximum payout is known, it is taken as the pre-settlement risk amount. However, in situations where the maximum payout is not observable, a Monte Carlo simulation method is used.

Exposure to the counterparty is governed by the counterparty credit limit under the Group Risk Appetite Framework.

Other than credit limit setting and related duration setting of such limits, the Group's primary tool to mitigate counterparty credit risk is by taking collateral.

For derivative exposures, collateral is generally managed via standard market documentation which governs the amount of collateral required and the re-margining frequency between counterparties, including the impact on collateral requirements should either the banking subsidiary's or the counterparty's credit risk rating be upgraded or downgraded.

Table 8.1: Off Balance Sheet Exposures

The aggregated off balance sheet exposures and counterparty of the AMMB Banking Group are as follows:

Description	31 MARCH 2014			
	Principal Amount RM'000	Positive Fair Value of		Risk Weighted Assets RM'000
		Derivative Contracts RM'000	Credit Equivalent Amount RM'000	
Direct Credit Substitutes	1,336,108		1,207,308	1,050,829
Transaction related contingent Items	5,370,402		2,749,602	1,925,160
Short Term Self Liquidating trade related contingencies	677,065		135,407	100,189
Assets sold with recourse	100		100	100
Forward Asset Purchases	275,872		6,530	3,744
Obligations under an on-going underwriting agreements	296,375		-	-
Foreign exchange related contracts				
One year or less	23,311,484	91,629	235,814	154,345
Over one year to five years	3,018,618	118,761	331,810	271,535
Over five years	895,569	89,634	272,947	225,831
Interest/Profit rate related contracts				
One year or less	4,377,755	3,947	12,754	4,554
Over one year to five years	28,591,959	153,942	927,330	392,518
Over five years	6,250,838	48,801	476,900	244,942
Equity and commodity related contracts				
One year or less	484,540	4,971	21,569	14,509
Over one year to five years	331,103	480	20,127	10,063
Over five years	-	-	-	-
Other Commodity Contracts				
One year or less	53,805	80	2,770	1,385
Over one year to five years	320,095	480	19,686	9,843
Over five years	-	-	-	-
Credit Derivative Contracts				
One year or less	-	-	-	-
Over one year to five years	306,519	4,651	10	5
Over five years	305,967	19,153	6	3
OTC Derivative transactions and credit derivative contracts subject to valid bilateral netting agreements	-	-	-	-
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	6,169,893		3,065,133	2,649,405
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	18,399,196		3,700,104	3,376,901
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness and others	200		200	200
Unutilised credit card lines	4,235,678		847,135	631,751
Total	105,009,141	536,529	14,033,242	11,067,812

Description	31 MARCH 2013 (Restated)			
	Principal Amount RM'000	Positive Fair Value of		Risk Weighted Assets RM'000
		Derivative Contracts RM'000	Credit Equivalent Amount RM'000	
Direct Credit Substitutes	1,505,669		1,393,584	1,194,032
Transaction related contingent Items	4,393,242		2,252,662	1,645,676
Short Term Self Liquidating trade related contingencies	676,656		135,308	100,384
Assets sold with recourse	100		100	100
Forward Asset Purchases	108,266		10,072	7,114
Obligations under an on-going underwriting agreements	330,000		-	-
Foreign exchange related contracts				
One year or less	23,212,269	82,917	241,875	133,707
Over one year to five years	3,440,503	39,238	328,167	246,358
Interest/Profit rate related contracts				
One year or less	4,548,404	5,343	13,907	4,760
Over one year to five years	22,110,386	96,743	694,104	271,428
Over five years	9,682,407	112,921	725,832	383,716
Equity and commodity related contracts				
One year or less	328,613	1,528	5,732	2,686
Over one year to five years	772,473	5,687	45,347	20,909
Over five years	355,913	1,430	22,781	11,390
Credit Derivative Contracts				
One year or less	267,510	-	39	8
Over one year to five years	298,274	1,978	18	7
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	6,925,080		3,478,927	3,039,849
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	19,859,798		4,105,154	3,709,615
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness and others	200		200	200
Unutilised credit card lines	3,789,712		639,367	476,873
Total	103,740,673	391,176	14,306,150	11,413,377

Table 8.2: Credit Derivatives Counterparty Credit Risk (“CCR”)

Credit derivatives that create exposures to counterparty credit risk are as follows:

		31 MARCH 2014		31 MARCH 2013	
		Sell Leg	Buy Leg *	Sell Leg	Buy Leg *
Usage	Product	Notional Exposure for Protection Sold RM'000	Notional Exposure for Protection Bought RM'000	Notional Exposure for Protection Sold RM'000	Notional Exposure for Protection Bought RM'000
Intermediation	Credit default swap	312,485	300,000	425,088	438,448

* Out of the total notional exposure for protection bought as at 31 March 2014, RM283,500.00 (31 March 2013: RM421,948,000) has no counterparty credit risk exposure because it is on a fully funded basis.

9.0 Securitisation

9.1 Definition of Securitisation

Securitisation is a financial technique where the cash flow from an asset or a pool of assets is used to service obligations to, typically, at least 2 different classes or tranches of creditors, who are holders of debt securities with each class or tranche reflecting a different degree of credit risk.

Securitisation takes many forms and may be categorised as traditional or synthetic, depending on legal ownership of the pool of assets.

- Traditional securitisations involve the transfer of ownership via a legal/ equitable assignment of the underlying asset pool into a bankruptcy remote Special Purpose Vehicle ("SPV") which finances the purchase by issuing debt instruments to investors. The debt securities are commonly referred to as asset-backed securities ("ABS").
- Synthetic securitisations also transfer the credit risk of an underlying pool of assets to third parties. Legal ownership of the assets will remain with the originator where the originator pays a periodic premium to the third parties in exchange for credit protection if the securitised assets default in the future.

9.2 Objectives, roles and involvement

The Group's objectives in relation to securitisation activity include the following:

- increase the availability of different sources of funding;
- facilitate prudential balance sheet management;
- transfer of credit and market risk;
- obtain regulatory capital relief, if applicable;
- earn management fees on assets under management;
- earn other fees for products and services provided, e.g., liquidity, funding and credit support, structuring, arranging and underwriting services.

The Group is involved in the following types of securitisation activities:

- Securitisation of assets originated by the Group. Such transactions provide diversity in the funding base for the Group entities and may be traditional or synthetic. Such securitisations may or may not involve the transfer of credit risk and as such, may or may not provide regulatory capital relief.
- Securitisation of third party-originated assets.
- Facilities and services provided to securitisations – the Group provides various facilities to securitisations which include liquidity, funding and credit support as well as services such as structuring and arranging.
- Investment in securities – the Group underwrites bonds issued from securitisation programmes and also purchases such bonds in the secondary markets.

9.2.1 Regulatory capital approaches used in AMMB Banking Group's securitisation activities

Securitisation exposures held in the trading books of the Group are subjected to market risk capital charge using the Standardised Approach.

For securitisation exposures held in the banking books, the Group applies the Standardised Approach related to banking book exposures to determine the credit risk capital charge.

9.2.2 Governance

The Group's Debt Capital Markets team is tasked with the structuring of securitisation transactions whilst the governance of these securitisation activities is overseen by the Board and Executive Committees, and managed in accordance with the credit risk and market risk frameworks.

Securitisation exposures held in banking books and trading books are governed under the limits set for the banking book and trading book respectively.

9.2.3 Risk measurement and reporting of securitisation exposures

The Group relies on the external ratings assigned by recognised external credit assessment institutions in determining the capital charge requirement for rated securitisation exposures. The Group also assesses the performance information of the underlying pool on an ongoing basis e.g. 30/ 60/ 90 day past due, default rates, prepayment rates, etc, to gauge the stability of the model parameters to determine sufficiency of the buffers. The reporting for such exposures is dependent on the Group's ultimate position, whether acting as a third party investor to both on or off balance sheet exposures.

9.2.4 SPV used in securitisation exercises

For all traditional securitisation transactions where the Group entity acts as the sponsor², such transactions will be structured to comply with the Securities Commission's Guidelines on the Offering of asset-backed securities ("ABS Guidelines") and, where applicable, the BNM's Prudential Standards on Securitisation Transactions. The SPVs used and to be used by the Group entity complies with the requirements of the ABS Guidelines.

Third party exposures that have been securitised via SPVs include civil servant and government-linked companies' staff housing loans and unsecured personal loan/ financing granted to members of co-operatives.

²per BNM's clarification, a banking institution is considered a sponsor if it in fact or in substance manages or advises the programme, places securities into the market or provides liquidity and/ or credit enhancements. This is applicable if the Group entity acts as a sponsor to an ABCP (CP with maturity of one year or less) conduit or similar programmes.

9.2.5 Accounting Policies for Securitisation

The principal accounting policies governing the Group's securitisation activities are outlined in Notes 3 and 4 to the Financial Statements. These include the valuation, derecognition, consolidation and income recognition principles.

Any SPV used in the Group's securitisation activities are assessed for control under the requirements of MFRS10. Where control is determined to exist the SPV is consolidated into the Group financial statements.

For synthetic securitisations, any transferred credit exposure is recognised through the fair value measurement of the segregated embedded or stand-alone credit derivative established within the structure.

9.2.6 Use of external rating agencies

The Group uses the services of both RAM and MARC and where applicable, international rating agency for securitisation transactions purposes.

Table 9.1: Securitisation (Trading and Banking Book)

The aggregated securitised exposures of AMMB Banking Group are as follows:

Underlying Asset	31 MARCH 2014			Gains/ losses recognised during the year RM'000
	Total Exposures Securitised RM'000	Past Due RM'000	Impaired RM'000	
<u>Traditional Securitisation</u>				
<u>Originated by the Group</u>				
<u>Banking Book</u>				
Corporate loans	199,373	-	129,895	-
Mortgage loans	747,256	-	738,154	-
Total Traditional Securitisation	946,629	-	868,049	-
Total Synthetic Securitisation	-	-	-	-
Total Traditional & Synthetic Securitisation	946,629	-	868,049	-

Underlying Asset	31 MARCH 2013			Gains/ losses recognised during the year RM'000
	Total Exposures Securitised RM'000	Past Due RM'000	Impaired RM'000	
<u>Traditional Securitisation</u>				
<u>Originated by the Group</u>				
<u>Banking Book</u>				
Corporate loans	235,946	-	144,021	-
Mortgage loans	701,729	-	693,572	-
Total Traditional Securitisation	937,675	-	837,593	-
Total Synthetic Securitisation	-	-	-	-
Total Traditional & Synthetic Securitisation	937,675	-	837,593	-

Table 9.2: Securitisation under the Standardised Approach for Banking Book Exposures

31 MARCH 2014							
Securitisation Exposures by Exposure Type	Exposure Value of Positions Purchased or Retained RM'000	Exposure after CRM RM'000	Exposures subject to deduction RM'000	Distribution of Exposures after CRM according to Applicable Risk Weights			Risk Weighted Assets RM'000
				Rated Securitisation Exposures or Guarantees/ 20% RM'000	Exposures or Credit Derivatives 50% RM'000	Risk weights of 1250% RM'000	
Traditional Securitisation							
Originated by Third Party							
On Balance Sheet Exposures	164,923	164,923	-	164,923	-	-	32,984
Originated by the Group							
On Balance Sheet Exposures	6,459	6,459	-	-	-	6,459	80,739
Total Traditional Securitisation	171,382	171,382	-	164,923	-	6,459	113,723
Total Synthetic Securitisation	-	-	-	-	-	-	-
Total Traditional & Synthetic Securitisation	171,382	171,382	-	164,923	-	6,459	113,723

31 MARCH 2013							
Securitisation Exposures by Exposure Type	Exposure Value of Positions Purchased or Retained RM'000	Exposure after CRM RM'000	Exposures subject to deduction RM'000	Distribution of Exposures after CRM according to Applicable Risk Weights			Risk Weighted Assets RM'000
				Rated Securitisation Exposures or Guarantees/ 20% RM'000	Exposures or Credit Derivatives 50% RM'000	Risk weights of 1250% RM'000	
Traditional Securitisation							
Originated by Third Party							
On Balance Sheet Exposures	80,357	80,357	-	69,963	10,394	-	19,190
Originated by the Group							
On Balance Sheet Exposures	3,644	3,644	-	-	-	3,644	45,556
Total Traditional Securitisation	84,001	84,001	-	69,963	10,394	3,644	64,746
Total Synthetic Securitisation	-	-	-	-	-	-	-
Total Traditional & Synthetic Securitisation	84,001	84,001	-	69,963	10,394	3,644	64,746

Table 9.3: Securitisation under the Standardised Approach for Trading Book Exposures

31 MARCH 2014					
Securitisation Exposures by Exposure Type	Total exposures value of positions RM'000	Exposures subject to deduction RM'000	General Risk Charge RM'000	Specific Risk Charge RM'000	Risk Weighted Assets RM'000
Traditional Securitisation					
Originated by Third Party					
On Balance Sheet by Exposure Type -others	40,685	-	895	814	21,363
Total Traditional Securitisation	40,685	-	895	814	21,363
Total Synthetic Securitisation	-	-	-	-	-
Total Traditional & Synthetic Securitisation	40,685	-	895	814	21,363

31 MARCH 2013					
Securitisation Exposures by Exposure Type	Total exposures value of positions RM'000	Exposures subject to deduction RM'000	General Risk Charge RM'000	Specific Risk Charge RM'000	Risk Weighted Assets RM'000
Traditional Securitisation					
Originated by Third Party					
On Balance Sheet by Exposure Type -others	111,335	-	2,966	2,227	64,913
Total Traditional Securitisation	111,335	-	2,966	2,227	64,913
Total Synthetic Securitisation	-	-	-	-	-
Total Traditional & Synthetic Securitisation	111,335	-	2,966	2,227	64,913

10.0 Operational Risk

The operational risk management process is depicted in the table below:

Identification	<ul style="list-style-type: none"> Identify and analyse risks in key processes/ activities within Line of Business (including new products)
Assessment/ Measurement	<ul style="list-style-type: none"> Incident Management and Data Collection Risk and Control Self Assessment Key Risk Indicators Key Control Testing
Control/ Mitigation	<ul style="list-style-type: none"> Policies addressing control & governance requirements to mitigate specific operational risk Advisory on the establishment of internal controls Contingency planning
Monitoring/ Review	<ul style="list-style-type: none"> Monitoring and reporting of loss incidents by Event Type, Portfolio and Line of Business and entity, reporting of GRAF management triggers, risk profile status, key risk indicator breaches and key control testing exceptions. Periodical review of risk profile within Line of Business

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external incidents which includes but is not limited to legal risk and Shariah compliance risk (Please refer to Section 14 for discussion on Shariah Governance Structure). It excludes strategic, systemic and reputational risk.

Operational Risk Appetite ("ORA") is integral part of the Group's operational risk management framework, which sets the acceptable tolerance levels for operational risk. The ORA statements and measurements are classified based on operational risk loss event types, which are grouped into five (5) categories as below and monitored via Incident Management and Data Collection, Key Risk Indicator and Key Control Testing.

- Fraud (internal & external);
- Employment Practices and Workplace Safety;
- Client, Products and Business Practices;
- Business Disruption, System Failures and Damage to Physical Assets; and
- Execution, Delivery and Process Management

The strategy for managing operational risk in the Group is anchored on the three lines of defence concept which are as follows:

- The first line of defence is accountable for implementing the operational risk framework and policies, operational risk tools, embedding appropriate internal controls into processes and maintaining business resilience for key activities. The responsibility for managing day-to-day operational risk rests with each Line of Business.
- In the second line, Group Operational Risk is responsible for exercising governance over operational risk through the management of the operational risk framework, policy development, quality assurance of internal controls, operational risk measurement and capital allocation, fraud strategy and reporting of operational risk issues to Group CEOs Committee and RMCD.
- Group Internal Audit acts as the third and final line of defence by providing independent assurance on the internal control effectiveness through periodic audit programme.

Group Operational Risk maintains close working relationships with all Line of Business, continually assisting in the identification of operational risks inherent in their respective business activities, assessing the impact and significance of these risks and ensuring that satisfactory risk mitigation measures and controls are in place. Various tools and methods are employed to identify, measure, control and monitor/ report operational risk issues within the Group. The Operational Risk Management System ("ORMS") contains the following modules:

- The Incident Management and Data Collection ("IMDC") module provides a common platform for reporting operational risk incidents that fall within one of the seven Event Types as stated in Basel II. IMDC also serves as a centralised database of operational risk incidents to model the potential exposure to operational risks in future and estimate the amount of economic capital charge.
- The Risk and Control Self Assessment ("RCSA") is a process of continual assessment of risks and controls effectiveness. By using structured questionnaires to assess and measure key risk and its corresponding controls effectiveness, RCSA provides risk profiling across the Group.
- The Key Risk Indicators ("KRI") module provides early warning of increasing risk and/ or control failures by monitoring the changes of the underlying risk measurements.
- The Key Control Testing ("KCT") is the test steps or assessment performed periodically to assure that the key controls are in place and they are operating as intended or effective in managing the operational risks.

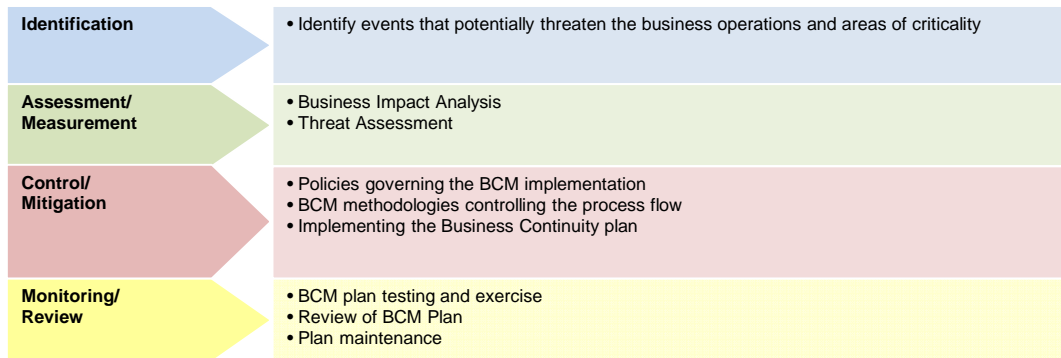
As part of the risk transfer strategy, the Group obtains third party insurance to cover major operational risks where cost-effective premiums can be obtained. In addition, a comprehensive Business Continuity Management is established to ensure critical business functions can be maintained or restored in a timely manner, in the event of material disruptions from internal or external events.

The ultimate authority for all operational risk management matters is delegated by the Board to the Group CEOs Committee. The RMCD and the Group CEOs Committee are the main reporting and escalation committees for operational risk matters. These matters include significant operational risk incidences or findings, deliberations on regulatory and supervisory changes and their impact on operational risk and deliberation and endorsement of operational risk mitigation measures and risk management strategies.

The Group adopts the Basic Indicator Approach for the operational risk capital charge computation.

10.1 Business Continuity Management

The Business Continuity Management ("BCM") process is depicted in the table below:



The BCM function forms an integral part of Operational Risk Management. It places the importance of maintaining a BCM framework and policies to identify events that could potentially threaten the Group's operations and establishment of critical functions recovery against downtimes. BCM builds the resilience and recovery capability to safeguard the interest of Group's stakeholders by protecting our brand and reputation.

The BCM process complements the effort of the recovery team and specialist units to ensure the Group has the required critical capabilities and resources, such as IT system disaster recovery, alternate workspace and effective communication during interruptions.

The Group is continuously reviewing the level of business operations resiliency and conduct periodical testing to enhance the BCM capability throughout all critical departments and branches across the region. Training is an on-going agenda to heighten the BCM awareness and inculcate a business resilience culture.

10.2 Legal Risk

In all the jurisdictions that the Group conducts its business, it is subject to legal risks arising from potential breaches of applicable laws, unenforceability of contracts, lawsuits, or adverse judgement, which may lead to incurrence of losses, disruption or otherwise impact on the Group's financials or reputation.

Legal risk is overseen by Group CEOs Committee, upon advice by internal legal counsel and, where necessary, in consultation with external legal counsel to ensure that such risks are appropriately managed.

10.3 Regulatory Compliance Risk

A proactive regulatory risk monitoring and control process is essential for any financial group to provide assurance that its products and services are offered in a manner consistent with regulatory requirements and industry best practice. Regulatory Compliance undertakes the task by ensuring that appropriate measures are introduced and applied accordingly, whilst inculcating a compliance culture across all levels of staff. Amongst the measures introduced are monitoring and reporting, training, providing advice and disseminating information. A process is in place to standardise compliance practices across the Group.

The compliance monitoring and reporting system is essentially a mechanism through which businesses monitor their compliance to rules and regulations as well as provide monthly, quarterly and exception reporting that is carried out online. This reaffirms our commitment to a centralised compliance infrastructure that embraces regular self-assessment by staff, thus providing management the assurance that staff are aware and comply with internal and external requirements.

Compliance awareness is performed on a regular basis to ensure staff keeps abreast of banking, insurance, capital markets and anti-money laundering laws as well as other regulatory developments. The awareness helps staff develop their skills to identify compliance issues as well as cultivate good corporate ethics. In addition to the training provided, the Compliance Repository, an online resource tool, continues to provide staff with easy access to rules and regulations to various search modes.

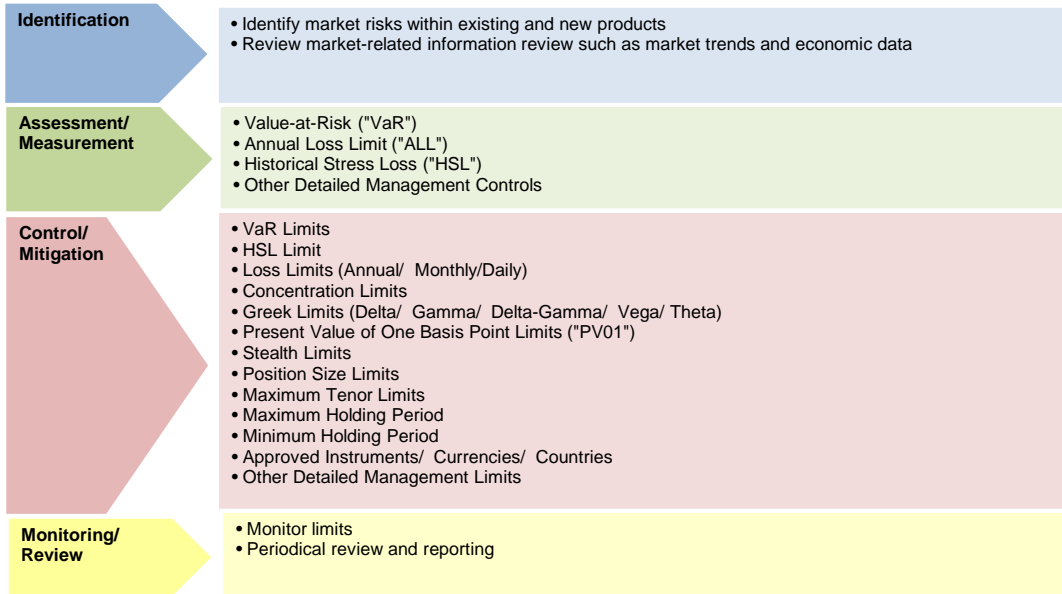
Regulatory Compliance also provides advice on regulatory matters and measures to be implemented by the Group to facilitate compliance with rules and regulations. To further promote understanding, regulatory compliance facilitates briefings, disseminates information and leads coordination efforts.

11.0 Market Risk Management

Market risk is the risk of losses due to adverse changes in the level or volatility of market rates or prices, such as interest/ profit rates, credit spreads, equity prices and foreign exchange rates. The Group differentiates between two categories of market risk: Traded Market Risk ("TMR") and Non-Traded Market Risk ("NTMR"). Assessment, control and monitoring of these risks are the responsibility of Group Market Risk ("GMR").

11.1 Traded Market Risk ("TMR")

The TMR management process is depicted in the table below. Please refer to Section 8 for off balance sheet exposures and counterparty credit risk arising from market risk.



TMR arises from transactions in which the Group acts as principal with clients or the market. It involves taking positions in fixed income, equity, foreign exchange, commodities and/ or derivatives. The objectives of TMR management are to understand, accurately measure and work with the business to ensure exposures are managed within the Board and Executive Management approved limit structures and risk appetite. This is done via robust traded market risk measurement, limit setting, limit monitoring, and collaboration and agreement with Business Units.

VaR, ALL, HSL and other detailed management controls are used to measure, monitor and control TMR exposures. VaR is a quantitative measure which applies recent historic market conditions to estimate potential losses in market value, at a certain confidence level and over a specified holding period. Loss limits serve to alert management on the need to take relevant and appropriate action once they are triggered.

To complement VaR, HSL is used as a measure of the potential impact on portfolio values due to more extreme, albeit plausible, market movements. In addition, HSL is used to gauge and ensure that the Group is able to absorb extreme, unanticipated market movements.

Apart from VaR, ALL and HSL, additional sensitivity controls (e.g. Greeks Limits/ PV01) and indicators are used to monitor changes in portfolio value due to changes in risk factors under different market conditions.

GMR monitors and reports risk exposures against limits on a daily basis. Portfolio market risk positions are also reported to Group CEOs Committee, RMCD and the Board. Furthermore, policies and procedures are in place to ensure prompt action is taken in the event of non-adherence to limits. Business Units exposed to traded market risk are required to maintain risk exposures within approved risk limits. Business Units are required to provide an action plan to address any non-adherence to limits. The action plan must be approved by Senior Management.

The Group adopts the Standardised Approach for market risk capital charge computation. The capital charge serves as a buffer against losses from potential adverse market movements

GMR is committed to on-going improvements in market risk processes and systems, and allocates substantial resources to this endeavour.

11.2 Non-Traded Market Risk

Interest Rate Risk/ Rate of Return Risk in the Banking Book ("IRR/ RORBB")

The IRR/ RORBB risk management process is depicted in the table below:

Identification	<ul style="list-style-type: none"> • Identify IRR/ RORBB within existing and new products. • Review market-related information review such as market trend and economic data.
Assessment/ Measurement	<ul style="list-style-type: none"> • VaR • Earnings-at-Risk ("EaR") • PV01 • Other Detailed Management Controls
Control/ Mitigation	<ul style="list-style-type: none"> • VaR Limits • EaR Limits • PV01 Limits • Other Detailed Management Limits
Monitoring/ Review	<ul style="list-style-type: none"> • Monitor limits • Periodical review and reporting

IRR/ RORBB arises from changes in market interest/ profit rates that impact core net interest/ profit income, future cash flows or fair values of financial instruments. This risk arises from mismatches between repricing dates of assets and liabilities, changes in yield curves, volatilities in interest/ profit margins and implied volatilities on interest/ profit rate options. The provision of retail and wholesale banking products and services (primarily lending/ financing and deposit taking activities) creates interest/ profit rate-sensitive positions in the Group's statement of financial position.

The principal objectives of balance sheet risk management are to manage interest/ profit income sensitivity while maintaining acceptable levels of IRR/ RORBB and funding risk, and to manage the economic value of Group's capital.

The Board's oversight of IRR/ RORBB is supported by the Group CEOs Committee. Group CEOs Committee is responsible for the alignment of Group-wide risk appetite and funding needs, taking into consideration Group-wide business strategies. Group CEOs Committee consistently oversees the Group's gapping positions, asset growth and liability mix against the interest/ profit rate outlook. It also reviews strategies to ensure a comfortable level of IRR/ RORBB is maintained. The Group has successfully engaged long-term borrowings and written interest/ profit rate swaps to manage IRR/ RORBB, and maintained an acceptable gapping profile as a result. In accordance with the Group's policy, positions are monitored on a daily basis and hedging strategies are employed to ensure risk exposures are maintained within Board-established limits.

The Group measures the risk of losses arising from potential adverse movements in market interest/ profit rates and volatilities using VaR. VaR is a quantitative measure of IRR/ RORBB which applies recent historic market conditions to estimate the potential loss in economic value, at a certain confidence level and over a specified holding period.

The Group complements VaR by stress testing IRR/ RORBB exposures to highlight potential risk that may arise from extreme market events that are rare but plausible.

Key assumptions in the gap and sensitivity analysis relate to the behaviour of interest/ profit rates and spreads, changes in loan/ financing and deposit product balances due to behavioural characteristics under different interest/ profit rate environments. Material assumptions include the repricing characteristics and the stickiness of indeterminate or non-maturity deposits.

The rate scenarios may include rapid ramping of interest/ profit rates, gradual ramping of interest/ profit rates, and narrowing or widening of spreads. Usually each analysis incorporate what management deems the most appropriate assumptions about customer behaviour in an interest/ profit rate scenario. However, in certain cases, assumptions are deliberately changed to test the Group's exposure to a specified event.

The Group's strategy seeks to optimise exposure to IRR/ RORBB within Board-approved limits. This is achieved through the ability to reposition the interest/ profit rate exposure of the statement of financial position using dynamic product and funding strategies, supported by MFRS 139-compliant interest/ profit rate hedging activities using interest/ profit rate swaps and other derivatives. These approaches are governed by Group's policies in the areas of product and liquidity management as well as the banking book policy statements and hedging policies.

IRR/ RORBB is calculated daily and reported to Group CEOs Committee.

Table 11.1: Interest Rate Risk/ Rate of Return Risk Sensitivity in the Banking Book

The aggregated IRR/ RORBB sensitivity for AMMB Banking Group are as follows:

Impact On Profit Before Taxation		31 MARCH 2014	
	Interest Rate / Rate of Return	Interest Rate / Rate of Return	
Currency	+ 100 bps	- 100 bps	
	RM'000	RM'000	
MYR	162,628	(162,628)	
Impact on Equity			
	Interest Rate / Rate of Return	Interest Rate / Rate of Return	
Currency	+ 100 bps	- 100 bps	
	RM'000	RM'000	
MYR	(569,021)	632,380	

Impact On Profit Before Taxation		31 MARCH 2013 (Restated)	
	Interest Rate / Rate of Return	Interest Rate / Rate of Return	
Currency	+ 100 bps	- 100 bps	
	RM'000	RM'000	
MYR	101,423	(101,423)	
Impact on Equity			
	Interest Rate / Rate of Return	Interest Rate / Rate of Return	
Currency	+ 100 bps	- 100 bps	
	RM'000	RM'000	
MYR	(556,491)	617,680	

12.0 Equities (Banking Book Positions)

Equity risk is the potential loss that may be incurred on equity investments in the banking book. The Group's equity exposures in the banking book are primarily categorised as follows:

- Equity investments that are taken for strategic and other objectives – Where an equity investment is undertaken for a strategic purpose, such investment will be made only after extensive analysis and due diligence. Equity investments undertaken for other business objectives are principally in conjunction with initiatives or measures promoted by the relevant regulatory authorities or trade bodies in which the Group will jointly with other financial institutions invest in such entities to attain various objectives, such as socio-economic development, promoting the further development of the financial market, the provision of facilities to improve customer service, and support for human capital development for the betterment of the Malaysian banking industry. The Board's approvals are required prior to committing to all forms of equity investment under this category and, where relevant, the necessary regulatory approval or notification will be obtained or met.
- Equity investments on which capital gains are expected – These transactions are for proprietary trading.
- Equity investments made as the result of a work out of a problem exposure – From time to time, the Group will take an equity stake in a customer as part of a work out arrangement for problem exposures. These investments are made only where there is no other viable option available and form an immaterial part of the Group's equity exposures.

12.1 Valuation for and accounting of equity investments in the banking book

Measurement of equity securities – Equity securities that have a quoted market price are carried at their fair value. Fair value is determined based upon current bid prices. Investments in unlisted securities are measured at cost less impairment loss (if any).

Where the investment is held for long term strategic purposes, these investments are accounted for as available-for-sale, with changes in fair value being recognised in equity.

Table 12.1: Equity investments and capital requirement

An analysis of equity investments by appropriate equity groupings and risk weighted assets of AMMB Banking Group are as follows:

	31 MARCH 2014	31 MARCH 2013 (Restated)
	RM'000	RM'000
Non traded equity investments		
Value of quoted (publicly traded) equities	188,288	233,680
Value of unquoted (privately held) equities	102,465	102,512
Total	290,753	336,192
Net realised and unrealised gains/ (losses)		
Cumulative realised gains/ (losses) from sales and liquidations	41,204	259
Total unrealised gains/ (losses)	(12,154)	(3,573)
Total unrealised gains/ (losses) included in Gross Tier 1/Tier 2 capital		
Total	29,050	(3,314)
Risk Weighted Assets		
Equity investments subject to a 100% risk weight	188,288	232,784
Equity investments subject to a 150% risk weight	153,699	155,113
Total	341,987	387,897
Total minimum capital requirement (8%)	27,359	31,032

13.0 Liquidity Risk and Funding Management

Liquidity risk is the risk that the organisation either does not have sufficient financial resources available to meet all its obligations and commitments as they fall due, or can only access these financial resources at an unreasonable cost. Liquidity risk exposure arises mainly from the deposit taking and borrowing activities and market disruption, and to a lesser extent, significant drawdown of funds from previously contracted financing and purchase commitments. Funding risk is the risk of ongoing ability to raise sufficient funds to finance actual and proposed business activities at a reasonable cost. Funding and liquidity risk are interrelated as improper funding risk management may lead to liquidity problem while insufficient liquidity risk management may also give rise to funding risk.

The liquidity risk management process is depicted in the table below:

Identification	<ul style="list-style-type: none"> Identify liquidity risk within existing and new business activities Review market-related information such as market trend and economic data Keep abreast with regulatory requirements
Assessment/ Measurement	<ul style="list-style-type: none"> New Liquidity Framework (“NLF”) Liquidity Concentration Ratios Liquidity Coverage Ratio (“LCR”) Loans to Deposit Ratio (“LDR”) Other Detailed Management Controls
Control/ Mitigation	<ul style="list-style-type: none"> NLF Limits Concentration Ratios LCR Limits LDR Limits Other Detailed Management Limits
Monitoring/ Review	<ul style="list-style-type: none"> Monitor limits Periodical review and reporting

The liquidity risk management of the Group is aligned with the New Liquidity Framework issued by BNM. The primary objective of the Group’s liquidity risk management is to ensure the availability of sufficient funds at a reasonable cost to honour all financial commitments when they fall due. This objective is partly managed through maintenance of a portfolio of high-quality liquid assets to protect against adverse funding conditions and support day-to-day operations. The secondary objective is to ensure an optimal funding structure and to balance the key liquidity risk management objectives, which includes diversification of funding sources, customer base and maturity period.

The Board provides the liquidity risk management oversight while the Group CEOs Committee is the responsible governing body that approves the Group’s liquidity management and strategies policies, and is responsible for setting liquidity limits, proposing liquidity risk policies and contingency funding plan, and practices to be in compliance with local regulatory requirements, and monitor liquidity on an ongoing basis. The Capital and Balance Sheet Management Department and Group Risk Management propose and oversee the implementation of policies and other controls relating to the above risks.

The Group has put in place a Contingency Funding Plan to identify early warning signals of possible liquidity problem. The Contingency Funding Plan also sets out the detailed responsibilities among the relevant departments in the event of actual liquidity crises occurring to ensure orderly execution of procedures to restore the liquidity position and confidence in the organisation.

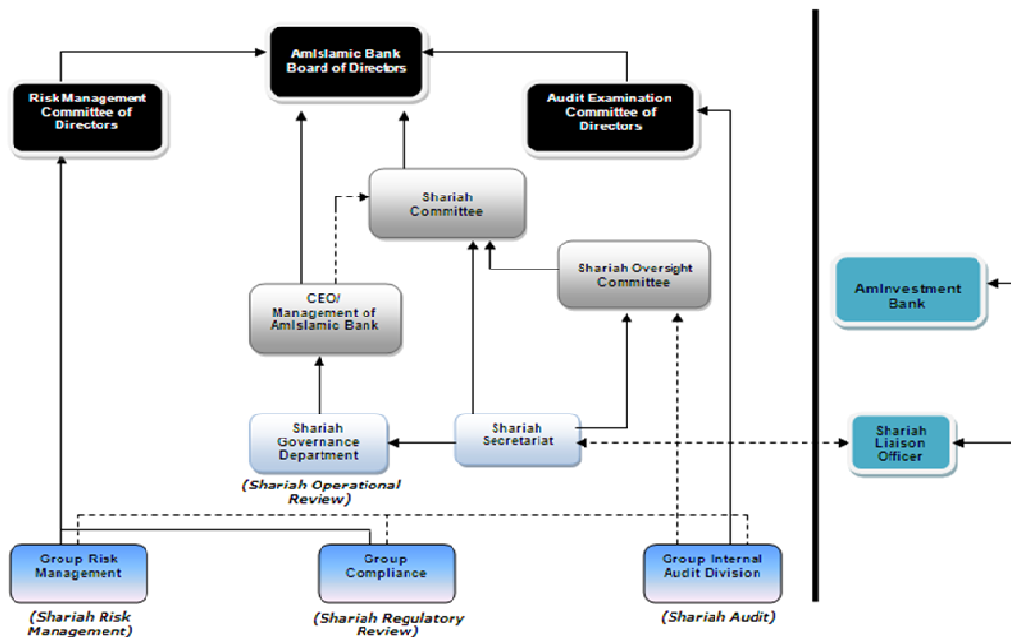
Stress testing is undertaken to assess and plan for the impact for various scenarios which may put the Group’s liquidity at risk. The stress testing output contributes to the development of the liquidity risk limits and the Group’s Contingency Funding Plan.

The Group stresses the importance of customer deposit accounts as a source of funds to finance lending/ financing to customers. They are monitored using the adjusted loans/ financing to deposit ratio, which compares loans/ financing and advances to customers as a percentage of customer deposit accounts, together with term funding with original term of maturity in excess of three years.

As conservative liquidity management practice, part of the Group’s medium term assets is funded by medium term liabilities. Medium term is defined by the Group as remaining term to maturity in excess of one year.

In preparation to the impending implementation of Basel III liquidity metrics, the Group is already monitoring the LCR and Net Stable Funding Ratio (“NSFR”) and continue to pursue strategies to ensure the availability of cost effective liquidity. Subject to finalisation of the detailed regulations, the Group is confident of meeting Bank Negara Malaysia’s requirements on Basel III liquidity metrics in accordance with its recently approved timetable for

14.0 Shariah Governance Structure



A Shariah governance framework is put in place in the organisational structure of the Group for its Islamic banking operations, which includes establishment of the Shariah Committee for Amlslamic Bank in line with the requirement of BNM's "Shariah Governance Framework for Islamic Financial Institutions". Requirements on Shariah compliance have been further strengthened with the coming into force of the IFSA.

The Bank's Shariah Governance Structure leverages on the Group's shared platforms such as Group Risk Management Department, Group Compliance Department, and Group Internal Audit Division for key Shariah functions. As a prudential measure, Amlslamic Bank has continued to enhance its overall Shariah governance in line with the regulatory policies and requirements under IFSA.

AmlInvestment Bank leverages on the Shariah Secretariat of Amlslamic Bank in referring matters to the Shariah Committee. AmlInvestment Bank also has the option to engage external Shariah Advisor registered and approved by the Securities Commission Malaysia.

Board of Directors

The Board is accountable and responsible for the overall oversight on Shariah framework and Shariah compliance, including the appointment of Shariah Committee members. The Board performs its oversight through various committees such as AEC, RMCD and Shariah Committee.

Audit Examination Committee

AEC is a Board committee responsible for assisting the Board in ensuring Islamic Banking operations of the Group is Shariah compliant through oversight of the Shariah Audit function performed by Group Internal Audit Division.

Risk Management Committee of Directors

RMCD is a Board committee responsible for assisting the Board in ensuring risk management and control process is in place and functioning, including Shariah risk management through Group Risk Management Department and Shariah regulatory review through Group Compliance Department.

Shariah Committee

The Shariah Committee is responsible and accountable on matters related to Shariah. This includes advising the Board and Management on Shariah matters and endorsing and validating products and services, and the relevant documentation in relation to Islamic Banking operation. The Shariah Committee also provides advice on business zakat, charity and other social programs.

The Shariah Committee reports functionally to Amlslamic Bank's Board and this provides for the independence of the Shariah Committee in exercising their duties.

Shariah Oversight Committee

The Shariah Oversight Committee, which is a sub-committee to the Shariah Committee performs an oversight function for the key Shariah functions of Shariah review, Shariah audit, and Shariah risk management. Shariah Oversight Committee shall provide guidance and advice on matters pertaining to Shariah non-compliant incidents as well as treatment of Shariah non-compliant income (if any).

Chief Executive Officer/ Management

The CEO/ Management is responsible to make reference to the Shariah Committee/ Shariah Oversight Committee on Shariah issues and to take necessary measures for implementation of Shariah Committee/ Shariah Oversight Committee's advice and decisions. The CEO/ Management is also responsible in setting the infrastructure and providing the environment and adequate resources to support the Shariah governance framework. This includes putting in place adequate systems and controls in order to ensure compliance with Shariah and to mitigate Shariah risk.

Shariah Governance Department

The Shariah Governance Department operates as a one-stop centre for all Shariah related operational issues of Islamic businesses. This includes providing day-to-day Shariah advisory and support function, Shariah operational review, Shariah research, and as Secretariat to the Shariah Committee and Shariah Oversight Committee. In addition, the Shariah Governance Department also performs the zakat and charity management.

Group Internal Audit Division

A designated team within the Group Internal Audit Division is responsible to conduct independent assessment on the level of Shariah compliance of Islamic banking operations through Shariah audit function. Areas of audit include product – structure documentation, adequacy of systems, internal controls and computation, staff competency and adequacy of the Shariah governance process.

Group Compliance Department

Undertakes the Shariah compliance review from a regulatory perspective. This is executed based on the Shariah Regulatory Review Framework, which consists of the Compliance Monitoring and Reporting (“CMR”) and Shariah Compliance Assessment. CMR is a periodical self-assessment by the Departments via a structured process and Compliance Assessment is performed to review on department’s compliance with regulatory requirements including Shariah regulatory requirements and effectiveness of the self-assessment performed.

Group Risk Management Department

Shariah risk management leverages on existing infrastructure within Group Risk Management Department in managing the Shariah risk. The unique Shariah risks shall be identified according to existing risk types, credit risk, operational risk, and market risk.

14.1 Non-Shariah compliant income

The governance structure and control has been emplaced by Amlslamic Bank as to facilitate all business activities, products and services offered, and legal in order to mitigate Shariah non-compliant incidents.

For any reported Shariah-non compliant incident, the matter will be deliberated with Shariah Oversight Committee for confirmation as to whether the non-compliant event is either actual or potential Shariah non-compliance. Upon confirmation by the Shariah Oversight Committee and where certain amount of income is to be de-recognised, the amount will be treated in the manner as advised by the Shariah Oversight Committee and the Shariah Committee, including channelling to Baitulmal and other identified charitable bodies.

As at 31 March 2014, there is no record of Shariah non-compliant event reported and therefore no Shariah non-compliant income declared.