



# **Furating a Sustainable Strategy** By Dato' Sulaiman Mohd Tahir



# **AmBank Group Sustainability Journey ...**



- Formation of Sustainability Working Group (SWG)
- Introduced Sustainability Statement, 3 Sustainability Themes and 10 Sustainability Matters
- Identified 4 UNSDGs as focus areas
- Initiated GHG Emissions reporting for Scope 1 and 2

- Established Group
   Environmental Policy
- Identified 9 UNSDGs as focus area
- Launched Energy
   Efficiency Plan
- Responsible Sourcing and Green Procurement for Supplier's Onboarding programme



- Drafted Sustainability Framework
- Established the
   Environmental Practice
   Guides
- Launched No Single-Use Plastic Programme
- JC3 Member



- Formalised Sustainability
   Framework
- Established Group Sustainability Council (superseding SWG)
- Introduced Sustainability KPIs
- Green Financing tracking
- Exclusion List
- Pilot CCPT initiatives
- **ES-RG** for new non-retail credit application



# **AmBank Group Sustainability Governance Structure & Framework ...**

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GOVERNANCE

BOARD

Risk Management Committee

Group Sustainability Council

Group Sustainability Department

Sustainability Matters Sponsor (SMS)

> Sustainability Function

Responsible Banking

 Responsible Lending & Source of Funds (including financial inclusion/ access to finance & responsible products/ services)

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- Customer Satisfaction & Responsible Sales and Marketing
- Data Security & Digital Transformation
- Responsible Investment & Advisory
   Services
- Brand & Market Presence



Establishing Group Sustainability Governance, implementation and monitoring framework to effectively drive the Group's Sustainability Agenda

**Conscious** 

Well-Being

Management

Compliance

Self-Conduct

**Employee Development and** 

**Responsible Procurement** 

Energy, Plastics & Waste

**Ethics, Governance &** 



 Social Impact
 Community Investments and Development

**Positive** 

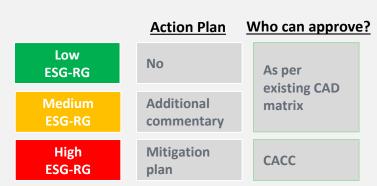
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# Integrating Sustainability Risk in our Lending/ Financing Practices ...





#### AMBANK HIGH IMPACT ESG RISK SECTORS



### **Incorporating CCPT**

(Climate Change and Principle-based Taxonomy)

- 5 Guiding Principles:
  - GP1: Climate Change Mitigation
  - GP2: Climate Change Adaptation
  - GP3: No significant harm to the environment
  - GP4: Remedial measures to transition
  - GP5: Prohibited Activities
- 5 Classification of Economic Activities (Category 1 –5) and 3 broad categories:

|                       |    | TRANSACTION        |        | OVERALL BUSINESS |                         |
|-----------------------|----|--------------------|--------|------------------|-------------------------|
|                       |    | GP1                | GP2    | GP3              | GP4                     |
| CLIMATE<br>SUPPORTING | С1 | GP1 or/a           | nd GP2 | $\checkmark$     | $\mathbf{X}/\mathbf{V}$ |
| TRANSITIONING         | C2 | GP1 or/and GP2     |        | X                | $\checkmark$            |
|                       | С3 | ×                  |        | X                | $\checkmark$            |
| WATCHLIST             | C4 | <b>√</b> GP1 or/an | id GP2 | X                | X                       |
|                       | С5 | ×                  |        | X                | X                       |

### **ESG Risk Assessment**



# ESG Risk Grade + Credit Risk Grade = Credit Decisions ...

|   | SCREENING  |  |  |  |   |
|---|--|--|--|--|---|
| (e.g. AML, SNL,<br>ASSESSMENT<br>(e.g. AML, SNL,<br>Check against R<br>Appetite Frame | <ul> <li>Preliminary screening<br/>(e.g. AML, SNL, SCEL)</li> <li>Check against Risk<br/>Appetite Framework</li> <li>Screen against Exclusion<br/>Lists</li> </ul> | <ul> <li>Perform credit analysis<br/>Ascertain Credit-RG</li> <li>Prepare Credit<br/>Memorandum</li> <li>Perform Climate Change, ESG<br/>&amp; Green Analyses</li> <li>Ascertain Climate Change<br/>Classification, ESG-RG &amp;<br/>Green Classification</li> </ul> | <ul> <li>Premised upon Credit<br/>Risk considerations</li> <li>Consider the Climate<br/>Change and ESS Risks, and<br/>Mitigation or Remedial<br/>Plan (if required)</li> </ul> | <ul> <li>Final decision: incorporates the risk<br/>analyses of: <ul> <li>Credit</li> <li>Climate Change</li> <li>ESG</li> <li>Mitigation or Remedial Plan (if<br/>required)</li> </ul> </li> </ul>   | <ul> <li>To allow<br/>utilisation<br/>based on<br/>terms and<br/>conditions</li> <li>Track compliance with<br/>Mitigation Plan or<br/>Remedial Plan</li> <li>If breach, consider:         <ul> <li>Price increase</li> <li>Shorten tenor</li> <li>Increase security</li> <li>Tighten covenants</li> <li>EOD</li> <li>Exit relationship</li> </ul> </li> </ul> |
|   |  | C1 and Low ESG-<br>RG• No further<br>actionC2, C3 or<br>Medium ESG-RG• ESG Mitigation<br>PlanC4, C5 or High<br>ESG-RG• ESG Remedial<br>Plan  |  | C1 and Low<br>ESG-RG• Credit terms onlyC2, C3 or<br>Medium ESG-<br>RG• Credit terms<br>• ES Mitigation Plan (incl. in<br>LO and ESG Covenants)C4, C5 or High<br>ESG-RG• Credit terms<br>• ES Remedial Plan (to<br>include in LO and ESG<br>Covenants etc.) | <ul> <li>Facility application decision is guided by:</li> <li>i. Bank's Risk Appetite Framework and<br/>Exclusion Lists</li> <li>ii. Customers Credit Risk Grade (C-RG)</li> <li>iii. Facility's Climate Change Classification<br/>(CC-C)</li> <li>iv. Facility's ESG Risk Grade (ESG-RG)</li> </ul>  |
| CC Cl   | assification ESG Risk Grade C1 or  | Unacceptable<br>Classification or<br>ESG-RG • Decline<br>Low C2, C3 or Medium C4   | , C5 or High Unacceptable  |  | 'Applicability         WB, BB & Retail SME         For         i.       NTB: During new credit application         ii.       ETB: During additional / new financing application or annual review  |

AmBank Group Responsible Financing Strategic Plan, 10-year Objective (approved by GMC in 2019) "At least 70% of AmBank Group's loan/ financing portfolio would constitute exposures with LOW ESG-RG"





### **TCFD - Climate Change Risk Disclosures ...**

#### **TCFD's Recommended Disclosures**

| GOVERNANCE  | STRATEGY   | RISK<br>MANAGEMENT   | METRICS & TARGETS  |
|---|--|--|--|
| <ul> <li>Board's oversight<br/>of climate-related<br/>risks and<br/>opportunities.</li> </ul>                                   | <ul> <li>a) Climate-related risks<br/>and opportunities the<br/>organisation has<br/>identified over the<br/>short, medium and<br/>long term.</li> </ul>                         | <ul> <li>a) Organization's<br/>processes for<br/>identifying and<br/>assessing climate-<br/>related risks.</li> </ul>                                      | a) Disclose the metrics used by<br>the organization to assess<br>climate-related risks and<br>opportunities in line with its<br>strategy and risk<br>management process. |
| <ul> <li>b) Management's<br/>role in assessing<br/>and managing<br/>climate-related<br/>risks and<br/>opportunities.</li> </ul> | <ul> <li>b) The impact of<br/>climate-related risks<br/>and opportunities on<br/>the organisation's<br/>businesses, strategy<br/>and financial<br/>planning.</li> </ul>          | <ul> <li>b) Organization's<br/>processes for<br/>managing climate-<br/>related risks.</li> </ul>   | b) Disclose Scope 1, Scope 2<br>and, if appropriate, Scope 3<br>greenhouse gas (GHG)<br>emissions and the related<br>risks.  |
|   | c) The <b>resilience</b> of the<br>organisation's<br>strategy, taking into<br>consideration<br>different climate-<br>related scenarios,<br>including a 2°C or<br>lower scenario. | c) How processes for<br>identifying, assessing<br>and managing<br>climate-related risks<br>are integrated into<br>the organization's<br>overall risk mgmt. | c) Describe the targets used by<br>the organization to manage<br>climate-related risks and<br>opportunities performance<br>against targets.                              |

#### **Action Plan:**

- Show commitment by becoming a **TCFD supporter** (Officially register support with TCFD) and publicly declare support for the TCFD and its recommendations
- To adopt **TCFD recommended disclosures on a phased approach**:

| Phase 1 Foundation   | <ul> <li>Focus on establishing the Governance and<br/>Risk Management to set the foundation<br/>for effective climate-related financial<br/>disclosure</li> </ul>   |
|--|---|
| Phase 2 Introduce<br>Strategy and<br>Metrics and<br>enhancements | <ul> <li>Focus on the top disclosure elements<br/>within Strategy (a and b) and Metrics &amp;<br/>Target disclosures (a, b : Scope1 &amp; 2 and c)</li> <li>Enhancements to Governance disclosures</li> </ul> |
| Phase 3<br>Strategy<br>resilience and<br>enhancements            | <ul> <li>Explore climate-related scenario analysis</li> <li>Disclose the resilience of its strategy</li> <li>Make further advancement to existing areas of disclosure</li> </ul>                              |





# **ABM 7 ESG Principles ...**

We commit to achieve Carbon Net Zero across our entire business and financed customer portfolio.

We commit to incorporate ESG into our governance and risk management approach.

> We commit to identify, mitigate & manage **risks of modern slavery and human rights** across our supply chain

We commit to report publicly on our ESG practices and progress in achieving these commitments

We commit to **social & financial inclusion** to ensure a sustainable future.

 We commit to encourage sustainable practices within the high impact industry sectors for ESG

We commit to support financing for Agribusiness customers





# **Opportunities in ESG ... transition finance**



LENDING / FINANCING

Green Technology Financing Scheme

Green building construction, solar energy, renewable energy ,refurbishing plants, transition and adaptive technologies, electrical and electronics ecosystem to move into the Electric Vehicle (EV) industry

#### CAPITAL MARKETS & ADVISORY

Green Sukuk & Bonds

Social Bonds Dedicated ESG advisory



FUND MANAGEMENT

ESG Funds -Sustainable Series



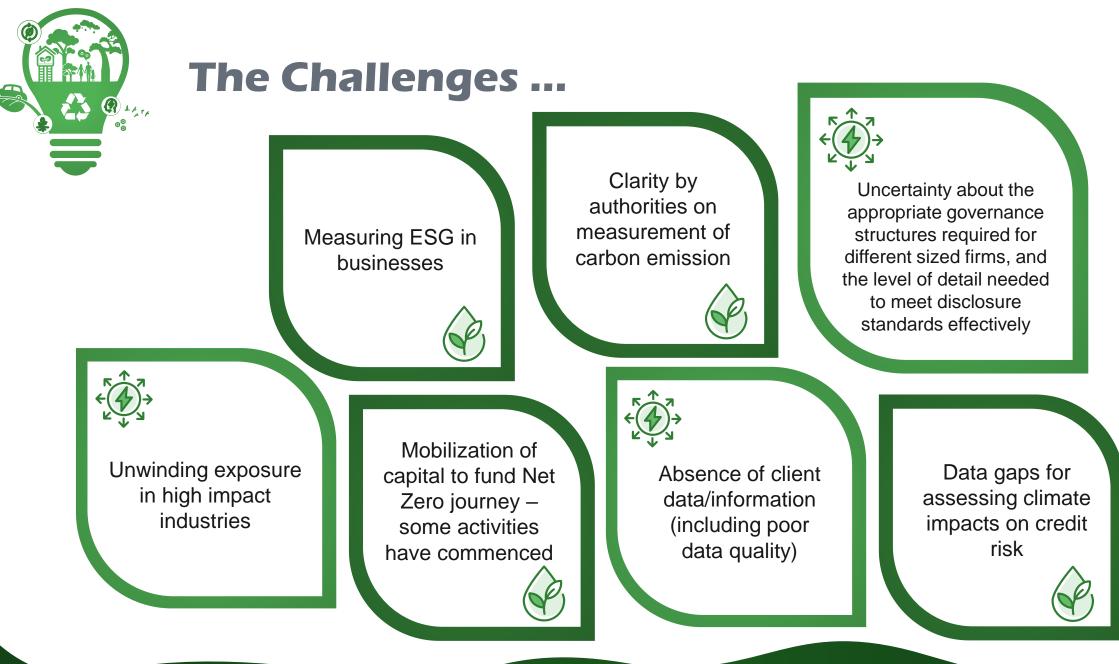
#### **CAPACITY BUILDING** - **BEYOND FINANCING**

AmBank BizClub, AmBank BizConference, AmBank Biz Race

**Financial literacy** 

Sustainability Awareness programmes for individuals and businesses focusing on Sustainable Transition







## **AmBank Group Sustainability Activities ...**

SME Biz Start Up-i

Assist start-up businesses with minimal track record to financing between RM30k and RM300k

CONSCIOUS SELF

CONDUCT





An entrepreneurship challenge in collaboration with government agencies and partners aimed at providing SMEs with access to valuable knowledge sharing session and development training covering leadership development, improvements in business model as well as system, structure and culture transformation.

Green Business Conference (BizRace Season 2), The Industrial Revolution 4.0, Digitalisation and Halal Quest

#### First Bank in Malaysia to install solar photovoltaic panels

Collaborated with Tenaga Nasional Berhad in coping with the global environmental crisis to install PV panels on our building to generate clean energy 102,437 kWh of energy generated by solar panels (Oct20-Dec21) offset appr. 60 metric tones of carbon emissions COMMUNITY UPLIFTMENT



ZAKAT (ISLAMIC TITHE) Provide monetary assistance to the lower income group



NATIONAL 100 MILLION TREE PLANTING CAMPAIGN - AMBANK GROUP & YAYASAN HIJAU MALAYSIA



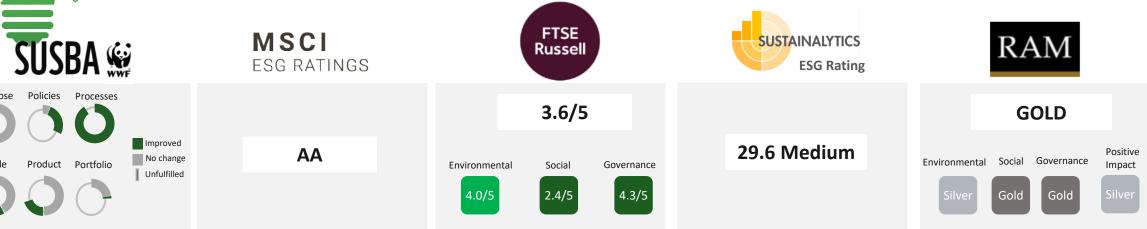
**HELPING SMEs** 

BEYOND FINANCING





### Some Recognitions ....



SUSTAINABLE BUSINESS **AWARDS MALAYSIA** 2020/21



**ASIAMONEY BEST BANK AWARDS 2021** 



"Malaysia's Best Bank for CSR 2021"

#### SUSTAINABILITY-RELATED AWARDS



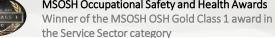
Global Banking & Finance Awards Best SME Bank Malaysia 2021 (4th consecutive year) Best Islamic SME Bank Malaysia 2021 (2nd cy)





ANUGERAH

Alpha Southeast Asia Best Islamic SME Bank Malaysia 2020 MSOSH Occupational Safety and Health Awards



National Occupational Safety and Health **Excellence Awards 2019** (2<sup>nd</sup> consecutive year)

#### SUSTAINABILITY INDEX

AmBank Group has met globally recognised standards for inclusion in the FTSEGOOD index series, namely the FTSE4GOOD Bursa Malaysia Index, the FTSEGOOD Emerging Market index and the FTSE4GOOD ASIAN 5 Index.

#### SUSTAINABILITY INDEPENDENT ASSURANCE



SIRIM QAS International Sdn Bhd

Selected areas in the Sustainability Statement has undergone independent verification

